

Tire Business ranks top tire makers of 2026

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AKRON

No new companies broke into the top 10 of *Tire Business'* 2026 Global Tire Report ranking of the top 75 tire makers in the world.

Michelin held onto the top spot for the seventh year in a row, despite a decline in tire sales. Bridgestone Corp., Goodyear, Continental A.G. and Pirelli & C. S.p.A. rounded out the top five spots — the same positions they held the year before.



In the bottom half of the top 10, Yokohama Rubber Co. Ltd. moved into the No. 6 position, swapping places with Sumitomo Rubber Industries Ltd., which dropped to No. 8.

Hankook Tire & Technology Co. Ltd. (No. 7), Zhongce Rubber Group Co. Ltd. (No. 9) and Sailun Group Co. Ltd. (No. 10) stayed where they were a year ago.

Further down the list, 23 companies moved up in the rankings, while 32 dropped, and a couple of new companies were added.

How we do it

To rank the top 75 tire makers in the world, *Tire Business'* Global Tire Report compiles sales data from various sources, including company surveys and financial reports, but that's just the beginning of the process.

Some companies only make and sell tires. Others generate millions, even billions, of dollars from business segments that have nothing to do with tires.

For a true tires-to-tires comparison between companies, *Tire Business* excludes revenue from third-party sales of steel cord, synthetic rubber, carbon black and other materials. We also try to weed out non-tire-related revenue and non-tire revenue from company-owned retail and commercial tire sales networks.

When 2025 sales figures weren't available for a company, it was still ranked, provided we had revenue

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Fiscal 2025 sales & earnings comparison

Company	Sales ($M)	vs. 2024	Operating earnings ($M)	vs. 2024	% of sales	Net earnings ($M)	vs. 2024	% of sales
Bridgestone Corp.	$29,614.8	1.3%	$2,548.9	-20.1%	8.6%	$2,188.1	16.3%	7.4%
Tire Division	*$19,627.1*	*1.2%*	*$3,225.9*	*2.0%*	*16.4%*	*N.A.*	—	—
Michelin Group	$29,387.1	-0.1%	$3,074.2	-15.9%	10.5%	$1,881.4	-8.0%	6.4%
Continental A.G.	$22,246.1	-48.2%	$307.5	-93.7%	1.4%	-$186.6	-114.8%	-0.8%
Tire Division	*$15,600.3*	*4.0%*	*$2,008.0*	*-30.3%*	*12.9%*	*N.A.*	—	—
Goodyear	$18,280.0	-3.2%	$1,057.0	-18.8%	5.8%	-$1,721.0	39-fold decrease	-9.4%
Hankook Tire & Technology Co. Ltd.	$14,916.5	116.0%	$1,295.3	12.2%	8.7%	$683.6	-17.6%	4.6%
Tire Division	*$7,259.5*	—	*$1,185.0*	—	*16.3%*	*$1,120.9*	—	*15.4%*
Yokohama Rubber Co. Ltd.	$8,256.8	14.3%	$1,022.3	15.3%	12.4%	$704.7	42.5%	8.5%
Tire Division	*$7,496.8*	*15.8%*	*$1,036.2*	*23.4%*	*13.8%*	*N.A.*	—	—
Sumitomo Rubber Industries Ltd. (Dunlop)	$8,070.3	0.9%	$552.2	-4.9%	6.8%	$336.8	5-fold	4.2%
Tire Division	*$6,978.0*	*1.0%*	*$533.6*	*6.1%*	*7.6%*	*N.A.*	—	—
Pirelli & C. S.p.A.	$7,661.3	No change	$1,007.6	-41.4%	13.2%	$600.0	5.8%	7.8%
Sailun Group Co. Ltd.	$5,174.8	57.1%	$596.3	-8.9%	11.5%	$514.1	-10.4%	9.9%
Toyo Tire Corp.	$3,977.6	6.6%	$650.9	5.1%	16.4%	$425.3	-13.9%	10.7%
Tire Division	*$3,661.8*	*6.7%*	*$638.5*	*5.0%*	*17.4%*	*N.A.*	—	—
MRF Ltd.	$3,504.8	15.9%	$369.8	25.9%	10.6%	$273.1	8.3%	7.8%
Kumho Tire Co. Inc.	$3,307.5	2.3%	$405.2	-3.5%	12.3%	$265.1	5.7%	8.0%
Apollo Tyres Ltd.	$3,204.3	4.3%	$466.3	51.6%	14.6%	$154.5	-25.9%	4.8%
Maxxis International / Cheng Shin Rubber Ind. Co.	$2,912.8	-2.8%	$229.6	-34.6%	7.9%	$155.2	-37.0%	5.3%
Nexen Tire Corp.	$2,418.2	16.8%	$143.7	-51.7%	5.9%	$26.8	-68.4%	1.1%
JK Tyre & Industries Ltd.	$1,837.6	0.9%	$235.1	-8.5%	12.8%	$87.3	-10.6%	4.8%
Titan International Inc.	$1,828.4	-0.9%	$20.8	-37.3%	1.1%	-$61.2	17-fold decrease	-3.3%
CEAT Ltd.	$1,764.6	11.6%	$236.7	16.9%	13.4%	$80.0	2.8%	4.5%
Prinx Chengshan Holdings Ltd.	$1,678.3	36.8%	$169.8	218.0%	10.1%	$154.6	161.1%	9.2%
Nokian Tyres P.L.C.	$1,553.0	6.4%	$40.5	20-fold	2.6%	-$17.0	-31.2%	-1.1%
Balkrishna Industries Ltd.	$1,217.7	8.9%	$168.7	-26.6%	13.9%	$137.4	-21.0%	11.3%
Kenda Rubber Industrial Co. Ltd.	$1,132.0	-1.8%	$19.0	-54.5%	1.7%	$4.0	-85.7%	0.4%
P.T. Gajah Tunggal (Owners include Giti and Michelin)	$1,064.6	-2.4%	$98.1	-58.2%	9.2%	$74.9	4.4%	7.0%
BRISA/Bridgestone-Sabanci	$1,055.9	23.3%	$79.5	20.6%	7.5%	-$28.1	-121.9%	-2.7%
Service Industries Ltd.	$529.8	18.0%	$69.6	5.0%	13.1%	$55.7	98.9%	10.5%
TVS Srichakra Ltd.	$410.1	6.3%	$11.4	100.0%	2.8%	$8.0	247.8%	2.0%
Barez Industrial Group	$313.8	-11.6%	$54.4	-32.3%	17.3%	$3.1	-95.5%	1.0%
Nankang Rubber Tire Corp. Ltd.	$270.6	-42.9%	$18.6	-83.0%	6.9%	$26.0	-74.0%	9.6%
Danang Rubber J.S.C.	$200.8	6.4%	$5.8	—	—	$4.6	-55.8%	2.3%
Hwa Fong Rubber Ind. Co. Ltd.	$143.0	-7.1%	$15.6	-26.4%	10.9%	$13.3	-32.8%	9.3%
Inoue Rubber (Thailand) Public Co. Ltd.	$140.6	8.2%	$7.0	-32.0%	5.0%	$5.6	-36.4%	4.0%
Dunlop Aircraft Tyres Ltd. (Tyre Midco Ltd.)	$89.3	-3.8%	$9.6	54.8%	10.8%	-$5.5	-32.1%	-6.2%

Sources: Company financial reports, Tire Business research.



2026 Global tire company rankings

Based on 2025 results. Includes subsidiaries.

(Figures in millions of dollars, translated at average annual currency exchange rates)

2025 rank	2024 rank	Company	Headquarters	2025 Tire sales	2025 % Corp. sales	2024 Tire sales	2024 % Corp. sales	2023 Tire sales	2023 % Corp. sales	2022 Tire sales	2022 % Corp. sales
1	1	**Michelin Group**[#]	Clermont-Ferrand, France	*24,097.4	*82.0%	*25,647.0	*87.0%	*27,270.0*®	*89.0%	*28,260.0	*94.0%
2	2	**Bridgestone Corp.**[#1]	Tokyo, Japan	*19,627.1	*66.3%	*19,386.0®	66.3%	*26,100.0®	*85.0%	*26,608.0	*85.0%
3	3	**Goodyear Tire & Rubber Co.**[#2]	Akron, Ohio	*16,895.0	*92.4%	15,993.0®	92.4%	18,699®	93.2%	19,287®	92.7%
4	4	**Continental A.G.**[#3]	Hanover, Germany	15,600.3	70.1%	14,997.6®	*34.9%	*12,500.0	*28.0%	*12,420.0	*30.0%
5	5	**Pirelli & C. S.p.A.**[4]	Milan, Italy	7,661.3	100.0%	7,328.7	100.0%	*7,400.0	100.0%	6,956.5	100.0%
6	8	**Yokohama Rubber Co. Ltd.**[5]	Hiratsuka, Japan	7,496.8	90.8%	6,474.6	89.6%	6,228.6	88.8%	5,744.9	87.7%
7	7	**Hankook Tire & Technology Co. Ltd.**	Seoul, South Korea	7,259.5	48.7%	6,844.8	99.2%	6,643.2	97.0%	6,310.0	97.0%
8	6	**Sumitomo Rubber Industries Ltd.**[#6]	Kobe, Japan	6,978.0	86.5%	6,906.9	86.3%	7,165.0	85.5%	7,160.0	85.5%
9	9	**Zhongce Rubber Group Co. Ltd.**	Hangzhou, China	5,919.9	100.0%	5,204.1	95.4%	4,772.4	95.7%	4,175.8	94.3%
10	10	**Sailun Group Co. Ltd.**	Qingdao, China	5,174.8	100.0%	4,363.0	100.0%	3,603.5	100.0%	3,293.6	100.0%
11	49	**Qingdao Doublestar Industrial Co. Ltd.**[7]	Qingdao, China	4,024.3	100.0%	3,904.1®	100.0%	3,744.2®	100.0%	958.5	100.0%
12	11	**Toyo Tire Corp.**	Hyogo, Japan	3,661.8	92.1%	3,433.2	92.0%	3,598.4	91.4%	3,470.0	91.6%
13	15	**Shandong Linglong Tyre Co. Ltd.**	Shandong, China	3,502.9	100.0%	3,068.5	100.0%	2,842.6	100.0%	2,464.6	100.0%
14	13	**MRF Ltd.**[^]	Chennai, India	3,416.8	97.5%	3,278.0	97.7%	*2,995.0	*97.0%	2,876.1	*97%
15	16	**Giti Tire Pte. Ltd.**[8]	Singapore	3,314.0	98.7%	3,060.0	98.7%	2,966.0	*95.0%	2,838.0	*95.0%
16	12	**Kumho Tire Co. Inc.**[7]	Gwangju, South Korea	3,302.7	99.9%	3,320.0	100.0%	3,096.2	100.0%	2,758.8	100.0%
17	14	**Apollo Tyres Ltd.**[^]	Gurugram, India	3,204.3	100.0%	3,081.8	100.0%	3,090.0	100.0%	3,136.9	100.0%
18	17	**Maxxis International/ Cheng Shin Rubber Ind. Co.**	Yuanlin, Taiwan	2,912.8	100.0%	2,997.8	100.0%	3,334.9	100.0%	3,676.9	100.0%
19	18	**Nexen Tire Corp.**	Seoul, South Korea	2,347.2	97.1%	2,273.4	96.4%	2,192.1	94.2%	2,134.5	91.7%
20	19	**JK Tyre & Industries Ltd.**[^]	New Delhi, India	1,837.6	100.0%	1,765.8	100.0%	1,822.2	100.0%	1,871.4	100.0%
21	20	**CEAT Ltd.**[^]	Mumbai, India	1,764.6	100.0%	1,578.5	100.0%	1,424.4	100.0%	1,419.9	100.0%
22	21	**Prinx Chengshan Holdings Ltd.**	Rongchang City, China	1,678.3	100.0%	1,525.1	100.0%	1,374.9	100.0%	1,225.9	100.0%
23	22	**Double Coin Tyre Group Ltd.**	Shanghai, China	1,625.5	100.0%	1,523.7	100.0%	1,431.8	100.0%	1,396.3	100.0%
24	24	**Guizhou Tyre Co. Ltd.**	Guiyang City, Guizhou, China	1,470.3	100.0%	1,475.8	100.0%	1,345.0	100.0%	1,073.1	100.0%
25	25	**Triangle Group Co. Ltd.**	Shandong, China	1,387.8	100.0%	1,403.2	100.0%	1,459.7	100.0%	1,326.5	100.0%
26	23	**Prometeon Tyre Group S.r.l.**[9]	Milan, Italy	1,352.5	100.0%	1,378.0	100.0%	1,483.3	100.0%	1,697.3	100.0%
27	27	**Sun-Tire & Wheel Systems**[^]	Chennai, India	N.A.	—	N.A.	—	1,250.0	100.0%	N.A.	—
28	26	**Nokian Tyres P.L.C.**[#1]	Nokia, Finland	1,232.8	79.4%	1,301.5	93.3%	1,142.0	90.0%	*1,765.0	*95.0%
29	28	**Qingdao Sentury Tire Co. Ltd.**	Qingdao, China	1,220.6	100.0%	1,182.7	100.0%	1,103.9	100.0%	910.8	100.0%
30	36	**Jiangsu General Science Technology Co. Ltd. (aka: Jiangshu Tongyong Tire Co. Ltd.)**	Wuxi, China	1,196.0	100.0%	960.5	100.0%	706.0	100.0%	574.4	100.0%
31	29	**Shandong Jinyu Tire Ltd.**	Guangrao, Shandong, China	1,088.3	100.0%	1,158.5	100.0%	953.0	100.0%	605.6	100.0%
32	30	**Balkrishna Industries Ltd.**[^]	Mumbai, India	1,086.7	89.2%	1,120.4	90.8%	1,025.1	91.7%	1,250.5	100.0%
33	34	**Shandong Huasheng Rubber Co. Ltd.**	Dongying City, China	1,085.5	100.0%	974.9	100.0%	875.8	100.0%	736.0	100.0%
34	31	**Kenda Rubber Industrial Co. Ltd.**	Yuanlin, Taiwan	1,062.0	93.8%	1,065.3	100.0%	1,104.0	100.0%	1,379.2	100.0%
35	32	**BRISA/Bridgestone-Sabanci Lastik Sanayi ve Tic.A.Ş.**[-1]	Istanbul,Turkey	1,055.9	100.0%	1,055.0	100.0%	856.2	100.0%	849.5	100.0%
36	37	**Aeolus Tyre Co. Ltd.**[9]	Jiaozuo, China	1,022.5	100.0%	901.7	100.0%	792.6	100.0%	689.4	100.0%
37	41	**Wanli Tire Co. Ltd.**	Guangzhou City, China	1,012.1	100.0%	826.8	100.0%	768.0	100.0%	674.5	100.0%
38	33	**Titan International Inc.**	West Chicago, Illinois	*1,005.6	*55.0%	1,016.7	55.0%	1,002.0	55.0%	1,085.0®	50.0%
39	35	**Shandong Haohua Tyre Group Co. Ltd.**	Weifang, China	924.3	100.0%	965.3	100.0%	974.8	100.0%	908.6	100.0%
40	38	**Shandong Yongsheng Rubber Group Co. Ltd.**	Shandong, China	N.A.	—	N.A.	100.0%	855.8	100.0%	829.3	100.0%
41	t-39	**Shandong Wanda Tyre Co. Ltd.**	Dongying City, China	805.4	100.0%	845.8	100.0%	809.5	100.0%	680.4	100.0%

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2026 Global tire company rankings

Based on 2025 results. Includes subsidiaries. (Figures in millions of dollars, translated at average annual currency exchange rates)

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2025 rank	2024 rank	Company	Headquarters	2025 Tire sales	2025 % Corp. sales	2024 Tire sales	2024 % Corp. sales	2023 Tire sales	2023 % Corp. sales	2022 Tire sales	2022 % Corp. sales
42	42	**Zodo Tyre Co. Ltd.**	Heze City, Shandong, China	N.A.	—	N.A.	—	790.8	100.0%	655.2	100.0%
43	43	**J.S.C. Cordiant**	Moscow, Russia	N.A.	—	N.A.	—	N.A.	—	*750.0	100.0%
44	46	**Petlas Lastik Sanayi ve Tic.A.Ş.**	Kırşehir, Turkey	719.7	99.5%	N.A.	—	711.5®	99.8%	522.4	99.8%
45	44	**Shandong Changfeng Tire Co. Ltd.**	Dongying City, China	716.1	100.0%	721.2	100.0%	822.3	100.0%	724.8	100.0%
46	48	**Tercelo Tire Group Co. Ltd.**	Shandong, China	632.5	100.0%	642.6	98.9%	671.3®	100.0%	545.1®	100.0%
47	50	**Shouguang Firemax Tyre Co. Ltd.**	Shouguang City, China	626.9	100.0%	557.8	100.0%	567.0	100.0%	N.A.	—
48	t-39	**Dongying Fangxing Rubber Co. Ltd.**	Dongying City, China	611.3	100.0%	845.8	100.0%	561.0	100.0%	562.3	100.0%
49	51	**Chaoyang Long March Tyre Co. Ltd.**	Liaoning, China	584.6	100.0%	544.3	100.0%	511.6	100.0%	471.0	100.0%
50	47	**Sichuan Haida Rubber Group Co. Ltd.**	Sichuan, China	570.2	100.0%	656.1	100.0%	793.5	100.0%	764.4	100.0%
51	52	**Shandong Yongfeng Tire Co. Ltd.**	Linyi, Shandong, China	471.7	100.0%	501.7	100.0%	547.7	100.0%	516.9	100.0%
52	57	**Tianjin Wada Tire Group**	Tianjin, China	454.0	100.0%	N.A.	—	340.0	100.0%	239.0	100.0%
53	45	**Shandong Zhongyi Rubber Co. Ltd.**	Dongying City, China	444.2	100.0%	719.2	100.0%	585.7	100.0%	350.0	100.0%
54	54	**TVS Srichakra Ltd.^**	Chennai, India	410.1	100.0%	388.8	100.0%	355.2	100.0%	366.3	100.0%
55	55	**Xuzhou Armour Rubber Co. Ltd.**	Xuzhou, Jiangsu, China	384.0	100.0%	381.8	100.0%	380.8	100.0%	427.7	100.0%
56	71	**Service Industries Ltd.**	Lahore, Pakistan	378.3	71.4%	313.2®	70.0%	152.0	100.0%	138.6	66.3%
57	58	**Shandong Weifang Yuelong Rubber Group**	Weifang, China	375.0	100.0%	331.1	100.0%	225.5	100.0%	N.A.	—
58	61	**Yanchang Petroleum Group Rubber Co. Ltd.**	Shaanxi, China	317.6	100.0%	292.4	100.0%	274.5	100.0%	215.5	100.0%
59	53	**Barez Industrial Group**	Tehran, Iran	313.8	100.0%	399.1	100.0%	355.0	100.0%	340.0	100.0%
60	60	**Shandong Sanli Tyre Manufacture Co. Ltd.**	Heze City, Shandong, China	300.8	100.0%	299.1	100.0%	307.3	100.0%	294.2	100.0%
61	59	**Shandong Xinghongyuan Tyre Co. Ltd.**	Qingdao, China	271.5	100.0%	314.4	100.0%	314.3	100.0%	213.3	100.0%
62	62	**Nankang Rubber Tire Corp. Ltd.**	Taipei, Taiwan	265.4	98.1%	280.0	59.0%	251.7	100.0%	249.0	100.0%
63	65	**Shandong Bayi Tyre**	Zaozhuang, China	261.2	100.0%	241.0	100.0%	274.8	100.0%	249.0	100.0%
64	63	**Shandong Mileqi Tire Co. Ltd. (Shandong Mirage Tyres Co. Ltd.)**	Dongying City, China	247.3	100.0%	263.4	100.0%	281.9	100.0%	288.3	100.0%
65	64	**Shandong Fengyuan Tire Manufacturing Co. Ltd.**	Zaozhuang City, China	221.2	100.0%	257.2	100.0%	228.1	100.0%	186.6	100.0%
66	74	**Ralson (India) Ltd.^**	Ludhiana, India	*213.8	100.0%	*207.0®	100.0%	134.4	100.0%	141.4	100.0%
67	69	**Danang Rubber J.S.C.**	Danang, Vietnam	200.2	99.7%	186.9	N.A.	188.7	100.0%	209.4	100.0%
68	68	**ÖZKA Lastik ve Kauçuk Sanayi Tic.A.Ş.**	Kocaeli, Turkey	168.7	94.8%	N.A.	—	191.2	95.4%	N.A.	—
69	67	**Casumina (Southern Rubber Industry J.S.C.)**	Ho Chi Minh City, Vietnam	160.7	100.0%	203.7	N.A.	223.5	96.9%	227.4	95.7%
70	72	**Specialty Tires of America Inc.**	Indiana, Pennsylvania	150.0	100.0%	N.A.	—	N.A.	—	*150.0	100.0%
71	73	**Hwa Fong Rubber Ind. Co. Ltd.**	Changhua, Taiwan	143.0	100.0%	139.9	100.0%	149.8	100.0%	181.8	100.0%
72	70	**P.J.S.C. Nizhnekamskshina**	Nizhnekamsk, Russia	137.9	98.8%	N.A.	—	N.A.	—	153.3	100.0%
73	75	**Panther Tyres Ltd. †**	Lahore, Pakistan	*121.6	100.0%	116.4	100.0%	104.7	100.0%	104.0	100.0%
74	N.R.	**Dunlop Aircraft Tyres Ltd. (Tyre Midco Ltd.)**	Birmingham, England	89.3	100.0%	92.8	100.0%	N.A.	—	N.A.	—
75	N.R.	**Inoue Rubber (Thailand) Public Co. Ltd.**	Bankok, Thailand	73.8	52.5%	63.8	49.0%	N.A.	—	N.A.	—
		TOP 75 TOTAL (rounded)[10]		**186,000**							
		TOP 75 TOTAL 2024		**182,100**							
		TOP 75 TOTAL 2023		**180,500**							
		TOP 75 TOTAL 2022		**175,450**							

 # = non-tire/auto service-related revenue from 'captive' retail operations excluded from tire sales figures
*N.A. = Not Available; N.R. = Not Ranked; * = estimated; ^ = fiscal year ended March 31, 2026; † = fiscal year ended June 30, 2026*
® = revised from previous ranking
1 = Bridgestone owns 3% of Nokian Tyres P.L.C. (No. 28 on this year's ranking) and 44% of BRISA (No. 35).
2 = Goodyear sold OTR tire unit, chemical business and Dunlop brand rights in 2025.
3 = Continental sold or spun off its non-tire automotive and industrial units in 2025 and 2026.
4 = Sinochem Holdings Corp. Ltd. owns 34% of Pirelli.
5 = Yokohama Rubber Co. Ltd. acquired Goodyear's OTR business, Q1 2025.
6 = Sumitomo subsidiaries rebranded as Dunlop after aquiring brand rights from Goodyear.
7 = China's Qingdao Doublestar Tire Co. Ltd. (No. 11) owns a 45% stake and management control of Kumho Tire.
8 = Giti owns a 49.7% stake in Indonesia's P.T. Gajah Tunggal; Michelin owns 10%.
9 = Prometeon is controlled by China National Chemical Corp./Aeolus Tyre.
10 = Total includes estimates for those firms marked 'N.A.'
Source: Tire Business research.

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data from 2022 or later.

Top 5

Clermont-Ferrand, France-based Michelin Group was, yet again, the top tire maker. The company had tire sales of $24.1 billion, a drop of 6% from the year before, which Michelin attributed to unstable world trade, international tensions and conflicts.

Bridgestone, at No. 2, had revenue of $19.6 billion, up 1.2% over its revised tire sales for 2024. Tokyo-based Bridgestone has said it aims to be the world's top rubber and tire company by its 100th anniversary in 2031.

No. 3 Goodyear had tire sales of $16.9 billion, an increase of 5.6% from its revised 2024 figure. In 2025, the Akron-based company sold its chemicals business, off-the-road tire unit and the rights to the Dunlop brand.

In the fourth spot, Continental A.G.'s tire revenue grew 4.0% to $15.6 billion — thanks to currency exchange rates — and accounted for 70% of the Hanover, Germany-based company's total revenue. Continental announced a deal to sell its ContiTech Original Equipment Solutions unit — which makes hoses and bearings — and spun off Aumovio, its automotive group, in 2025. In the past, Continental's tire sales made up less than a third of its overall revenue.

At No. 5, Milan, Italy-based Pirelli & C. S.p.A.'s tire revenue edged up 4.5% to $7.7 billion.



Michelin photo

Michelin Group leads *Tire Business*' Top 75 tire makers for the seventh year in a row.

Geography

China has 35 companies in the top 75, far outpacing the second country on the list, India, which has eight companies.

Rounding out the geographic breakdown are Taiwan and Japan, with four tire makers apiece; South Korea, Turkey and the U.S. (3); Italy, Vietnam, Russia and Pakistan (2). France, Iran, the U.K., Germany, Singapore, Thailand and Finland each had one company in the top 75.

New to the rankings

Two new companies were added to the rankings this year: Dunlop Aircraft Tyres Ltd. and Inoue Rubber (Thailand) Public Co. Ltd.

Dunlop Aircraft Tyres, a Birmingham, U.K.-based maker of tires for commercial, cargo, passenger and military aircraft had tire sales of $89.3 million, enough to place it at No. 74.

Bangkok, Thailand-based Inoue Rubber slid into the final spot with $73.8 million in tire revenue.

India-based Emerald Tyres and FATE S.A.I.C.I., an Argentinian company that closed its tire plant, dropped off the list.

Sales/employee: Fiscal 2025

Company	Sales/ employee
Sumitomo Rubber Industries Ltd. (Dunlop)	$1,051,505
Hankook Tire & Technology Co. Ltd.	$745,825
Nokian Tyres P.L.C.	$392,276
Toyo Tire Corp.	$371,669
Apollo Tyres Ltd.	$358,784
Kumho Tire Co. Inc.	$330,750
BRISA/Bridgestone-Sabanci	$305,450
Goodyear	$290,159
Nexen Tire Corp.	$271,220
Pirelli & C. S.p.A.	$256,103
Bridgestone Corp.	$255,927
Prinx Chengshan Holdings Ltd.	$245,581
Continental A.G.	$240,101
Tire Division	$277,650
Michelin Group	$239,727
Yokohama Rubber Co. Ltd.	$239,529
Titan International Inc.	$222,976
MRF Ltd.	$215,243
Sailun Group Co. Ltd.	$205,962
Dunlop Aircraft Tyres Ltd.	$205,287
JK Tyre & Industries Ltd.	$157,060
CEAT Ltd.	$147,050
Maxxis International / Cheng Shin Rubber Ind. Co.	$129,205
Inoue Rubber (Thailand) Public Co. Ltd.	$122,155
Danang Rubber J.S.C.	$108,541
Kenda Rubber Industrial Co. Ltd.	$90,812
Barez Industrial Group	$75,870
P.T. Gajah Tunggal (owners include Giti, Michelin)	$61,892
Service Industries Ltd.	$34,251

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A year of closures, cancellations

A roundup of plant closures and project cancellations in the last 12 months

By Jessica Holbrook
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AKRON

The last year has seen a slate of tire plant closures and consolidations as manufacturers look to cut costs and boost efficiency.

Here's a rundown of major closures announced by tire makers.

Bridgestone

Hsinchu, Taiwan. Opened in 1982. Produced passenger and light truck tires. Capacity of 11,800 units. About 575 employees. Closure announced in May.

Bridgestone Corp. said the closure of its only Taiwan plant aligns with its global strategy and long-term market considerations. With the plant's closure, the Japanese tire maker said it would rely on its global manufacturing network and stronger collaboration with local distributors. Bridgestone also plans to "broaden its product portfolio to meet diverse market demands and enhance overall service capabilities."

Goodyear

Fayetteville, N.C. Opened in 1969. Produced passenger and light truck tires. Rated capacity of 40,000 units. About 1,750 employees. Closure announced in May. Closure planned for the end of 2027.

Goodyear said closing the plant would reduce costs and increase operating income in the Americas. "Our goal is to have a manufacturing network that supports the long-term strategy by efficiently serving the growing demand in premium, high-value segments and positioning Goodyear to deliver stronger business performance over time," CEO Mark Stewart said in a call with investors.

Goodyear also consolidated its mold operations, closing its plant in Findlay, Ohio, in March as a result.



Michelin photo

The BFGoodrich plant in Tuscaloosa, Ala.

Michelin North America Inc.

Tuscaloosa, Ala. BFGoodrich Tires plant. Opened in 1946. Produces passenger tires. About 1,200 employees. Announced in June with closure planned for 2028.

Michelin said it's consolidating BFGoodrich tire production at its plant in Fort Wayne, Ind., as both BFGoodrich facilities are operating below capacity. That facility is being upgraded to make larger tires, particularly off-road products, Michelin CEO Florent Menegaux said in an investor call.

Ardmore, Okla. Opened by Uniroyal in 1970. Made passenger tires. Daily capacity of 23,000 units. About 500 employees. Closure announced in 2023 and production ended in October 2025. The facility still has rubber mixing operations.

Titan International

Jackson, Tenn. 140 employees. Announced in March with closure planned for October.

The Tennessee plant came with Titan's 2024 acquisition of specialty-tire maker Carlstar Group L.L.C. Titan said closing the plant allows it "to optimize its manufacturing footprint and improve capacity utilization."

Yokohama Tire Corp.

Salem, Va. Opened in the 1960s. Produced passenger and light truck tires. Annual capacity of 6.5 million tires. 570 employees. Closed March 18.

YTC acquired the plant in 1989. The tire maker said it was closing the Salem plant — which celebrated its 100 millionth tire rolling off the line in 2023 — "in response to the expiration of certain product lifecycles and reduced demand for other products manufactured at the Salem facility."

FATE S.A.I.C.I.

San Fernando, Argentina. Opened in 1963. Produced passenger, light truck, commercial truck and agriculture tires. Had capacity to produce over 5,000 tons of tires per month. At one point employed 1,238. Closed in February.

The company said operations were no longer sustainable due to competition from low-priced Chinese tire imports. The company is selling the plant assets and looking to outsource its FATE-brand tire production.

Linglong

Shandong Linglong Tire Co. Ltd. announced in May that it was terminating plans for a $1.1 billion project in Brazil after failing to reach an agreement with partner Paraguay-based tire distributor/importer Sunset SA Comercial Industrial Y De Servicios. The project included a plant with annual capacity for 14.7 million units of various high-performance radial tires as well as a 35MW photovoltaic power station.

In May, Linglong announced it had abandoned plans for a plant in Tongchuan, Shaanxi province, China. The plant, announced in 2021, was expected to have capacity for 15.2 million high-performance radial tires and 500,000 retreaded tires annually.





41ST GLOBAL TIRE REPORT

WORLD TIRE PRODUCTION FACILITIES

These tables list worldwide tire manufacturing plants, divided into six geographical regions: North America, comprising the U.S., Canada and Mexico; Latin America, including Central and South America; Europe, including Russia and most of the former Soviet Bloc nations; Asia, including China, India, Japan, the Pacific Rim and former states of the Soviet Union located in Asia; Africa; and the Middle East.

The tables list tire makers and the parent firm's name, where applicable.

Plant information shows: The year the unit opened; each plant's DOT code(s); the number of production workers employed and union status; types of tires made at the facility; and production capacity at the plant.

Information has been obtained from the companies and/or other sources.

The abbreviations are:

• TIRE TYPES:

1–Passenger 2–Light truck/van 3–Medium truck/bus 4–Agricultural 5–Motorcycle 6–OTR 7-Industrial 8–Aircraft 9–Racing

• TIRE CONSTRUCTION:

r–Radial b–Bias-ply

• PLANT CAPACITIES:

u/d–Units per day u/y–Units per year
t/d = Metric tons per day t/y–Metric tons per year

COMPANY	PARENT COMPANY	LOCATION	YEAR OPENED	DOT CODES	EMPLOYEES	TIRE TYPES	EST. CAPACITY
NORTH AMERICA							
CANADA							
Bridgestone Canada Inc.	Bridgestone Corp.	Joliette, Quebec	1966	1VN,XY,1XY,9B	1,200u	1,2 (r)	18,000 u/d
Goodyear Canada Inc.	Goodyear	Medicine Hat, Alberta	1960	PC,1PC	300u	1 (r,b)	13,000 u/d
Goodyear Canada Inc.	Goodyear	Napanee, Ontario	1990	4B,14B	800	1 (r)	20,000 u/d
Michelin North America (Canada) Inc.	Michelin Group	Bridgewater, Nova Scotia	1971	B3,1B3	1,322	1,2 (r)	60,000 t/y
Michelin North America (Canada) Inc.	Michelin Group	Granton-Pictou, Nova Scotia	1971	HN,1HN	950	1,2 (r)	9,000 t/y
Michelin North America (Canada) Inc.	Michelin Group	Waterville, Nova Scotia	1982	M5,1M5	1,624	3,6 (r)	137,500 t/y
MEXICO							
Bridgestone de Mexico S.A. de C.V.	Bridgestone Corp.	Cuernavaca, Morelos	1980	V6,1V6	1,189u	1,2 (r)	20,000 u/d
Bridgestone Neumaticos de Monterrey S.A. de C.V.	Bridgestone Corp.	Monterrey, Nuevo Leon	2007	RB,1RB	348u	1,2 (r)	6,000 u/d
Continental Tire de Mexico S.A. de C.V.	Continental A.G.	San Luis Potosi	1975	P5, 1P5	1,500u	1,2 (r)	6.0 mil u/y
Corporacion de Occidente S.A. de C.V.	Goodyear	El Salto	2008	RD,1RD,R7,1R7	1,124	1,2 (r)	19,000 u/d
Goodyear SLP s.r.l. de C.V.	Goodyear	San Luis Potosi	2017	PL,1PL	1,000	1,2 (r)	6.0 mil u/y
Industrias Michelin S.A. de C.V.	Michelin Group	Leon	2018	03L	462	1,2 (r)	5.0 mil u/y
JK Tornel S.A. de C.V.	JK Tyre & Industries Ltd.	Tacuba	1946	AG,2A6	415u	1,2,3 (b)	1.7 mil u/y
JK Tornel S.A. de C.V.	JK Tyre & Industries Ltd.	Tultitlán	1984	4F,14F	670u	1,2,4,7 (r,b)	4.7 mil u/y
Pirelli Neumaticos S.A. de C.V.	Pirelli & C. S.p.A.	Silao	2012	UN,1UN	3,250	1 (r)	8.5 mil u/y
SL & TD Tire Manufacturing S.A.P.I. de C.V. (Aztema)	Sailun Group	Guanajuato	2025	08P	—	1,2 (r)	6.0 mil u/y
UNITED STATES							
Bridgestone Americas Tire Operations L.L.C.	Bridgestone Corp.	Akron, Ohio	2022	—	60u	9 (r)	25,000 u/y
Bridgestone Americas Tire Operations L.L.C.	Bridgestone Corp.	Bloomington, Indiana	1965	2M,12M,3M,13M	450u	6 (r,b)	300 u/d
Bridgestone Americas Tire Operations L.L.C.	Bridgestone Corp.	Des Moines, Iowa	1945	YE,1YE,YU,1YU,VE	1,050u	4,6 (r,b)	3,100 u/d
Bridgestone Americas Tire Operations L.L.C.	Bridgestone Corp.	Graniteville, South Carolina	1998	7X,17X,8X,18X,9X,19X	1,700	1,2 (r)	34,000 u/d
Bridgestone Americas Tire Operations L.L.C.	Bridgestone Corp.	Morrison, Tennessee	1990	2C,12C,4D,14D,5D,15D	1,020u	3 (r)	9,300 u/d
Bridgestone Americas Tire Operations L.L.C.	Bridgestone Corp.	Trenton, South Carolina	2014	—	369	6 (r)	50 t/d
Bridgestone Americas Tire Operations L.L.C.	Bridgestone Corp.	Wilson, North Carolina	1974	W2,1W2,Y3,1Y3,0B,10B	1,900	1,2 (r)	22,000 u/d
Carlstar Group L.L.C.	Titan International Inc.	Clinton, Tennessee	2000	C4,1C4	500	4,7	10,200 u/d
Carlstar Group L.L.C.	Titan International Inc.	Jackson, Tennessee* (closing by end of Oct. 2026)	2011	P4,1P4	400	4,7 (r,b)	11,700 u/d
Continental Tire the Americas Inc.	Continental A.G.	Clinton, Mississippi	2019	02P	700	3 (r)	550,000 u/y
Continental Tire the Americas Inc.	Continental A.G.	Mount Vernon, Illinois	1972	A3,1A3,3C,13C,6B,16B	3,800	1,2,3 (r)	14.1 mil u/y
Continental Tire the Americas Inc.	Continental A.G.	Sumter, South Carolina	2014	VY,1VY	1,300	1,2 (r)	4.0 mil u/y
Cooper Tire & Rubber Co.	Goodyear	Findlay, Ohio	1914	UP,1UP	1,009u	1,2 (r)	18,000 u/d
Cooper Tire & Rubber Co.	Goodyear	Texarkana, Arkansas	1964	UT,1UT	1,734u	1,2 (r)	26,000 u/d
Cooper Tire & Rubber Co.	Goodyear	Tupelo, Mississippi	1984	U9,1U9	1,401	1 (r)	37,000 u/d
Cooper Tire & Rubber Co.	Goodyear	Akron, Ohio	1983	MB,1MB	375u	9 (r)	2,000 u/d
Giti Tire (USA) Ltd.	Giti Tire Pte. Ltd.	Richburg, South Carolina	2017	01B	600	1 (r)	5.0 mil u/y
Goodyear Tire & Rubber Co.	Goodyear	Danville, Virginia	1966	MC,1MC	2,300u	8 (r,b)	10,000 u/d
Goodyear Tire & Rubber Co.	Goodyear	Fayetteville, North Carolina* (closing 2027)	1969	PJ,1PJ	2,900u	1,2 (r)	40,000 u/d
Goodyear Tire & Rubber Co.	Goodyear	Lawton, Oklahoma	1978	M6,1M6	2,900	1,2 (r)	88,000 u/d
Goodyear Tire & Rubber Co.	Goodyear	Topeka, Kansas	1944	MJ,1MJ	1,600u	2,3,6 (r,b)	7,000 u/d
Hankook Tire America Corp.	Hankook Tire & Technology Co. Ltd.	Clarksville, Tennessee	2016	00T	1,000	1,2 (r)	4.0 mil u/y
Hoosier Racing Tire Corp.	Continental A.G.	Plymouth, Indiana	1979	J7,1J7	500	9 (r,b)	1.2 mil u/y
Kumho Tire Georgia Inc.	Kumho Tire Co. Ltd. (Qingdao Doublestar Group)	Macon, Georgia	2016	000	325u	1,2 (r)	3.5 mil u/y
Michelin North America Inc.	Michelin Group	Dothan, Alabama	1979	B7,1B7	553	2 (r)	6,800 u/d
Michelin North America Inc.	Michelin Group	Greenville, South Carolina	1975	M3,1M3,4M,14M	1,068	1,2 (r)	27,000 u/d
Michelin North America Inc.	Michelin Group	Lexington, South Carolina	1981	B9,1B9	2,765	1,2,6 (r)	288,200 t/y
Michelin North America Inc.	Michelin Group	Norwood, North Carolina	1986	—	516	8 (b)	5,900 t/y
Michelin North America Inc.	Michelin Group	Spartanburg, South Carolina	1978	B6,1B6	1,321	3 (r)	7,000 u/d
Michelin North America Inc.	Michelin Group	Starr, South Carolina	2013	—	202	6 (r)	—
Michelin North America Inc. (BFGoodrich)	Michelin Group	Fort Wayne, Indiana	1961	BF,1BF	1,575u	1,2 (r)	21,000 u/d
Michelin North America Inc. (BFGoodrich)	Michelin Group	Tuscaloosa, Alabama* (closing 2028)	1945	BE,1BE	1,213u	1,2 (r)	15,000 u/d
Nokian Tyres Inc.	Nokian Tyres P.L.C.	Dayton, Tennessee	2019	03B	500	1,2 (r)	3.8 mil u/y
Pirelli Tire L.L.C.	Pirelli & C. S.p.A.	Rome, Georgia	2002	JR,1JR	225	1 (r)	400,000 u/y
Specialty Tires of America Inc.	Specialty Tires of America Inc.	Indiana, Pennsylvania	1915	CY,1CY	300	2,4,6,7,8,9 (b)	3,300 u/d
Specialty Tires of America Inc.	Specialty Tires of America Inc.	Unicoi, Tennessee	1997	3U,13U	200	2,4,6,7 (b)	400,000 u/y
Titan Tire Corp.	Titan International Inc.	Bryan, Ohio	1966	A9,1A9	220u	4,6,7 (r,b)	450 u/d
Titan Tire Corp.	Titan International Inc.	Des Moines, Iowa	1943	CF,1CF	600u	2,4,6,7 (r,b)	13,000 u/d
Titan Tire Corp.	Titan International Inc.	Freeport, Illinois	1964	PK,1PK	340u	4,6,7 (r,b)	10,000 u/d
Toyo Tire North America Manufacturing Inc.	Toyo Tire Corp.	White, Georgia	2005	73,173	1,720	1,2 (r)	14.0 mil u/y
Yokohama Tire Manufacturing Mississippi, LLC	Yokohama Rubber Co. Ltd.	West Point, Mississippi	2015	FA,1FA,020	892	3 (r)	750,000 u/y
Yokohama TWS North America Inc.	Yokohama Rubber Co. Ltd.	Charles City, Iowa	2012	UD,1UD	237	4 (r)	13,500 t/y

COMPANY	PARENT COMPANY	LOCATION	YEAR OPENED	DOT CODES	EMPLOYEES	TIRE TYPES	EST. CAPACITY
AFRICA							
ALGERIA							
Saterex-Iris E.u.r.l.	Saterex-Iris E.u.r.l.	Setif	2019	033	—	1 (r)	4.0 mil u/y
EGYPT							
Alexandria Tire Co. S.A.E.	Prometeon Tyre Group s.r.l.	Alexandria	1995	9M,19M	1,200	3 (r)	1.1 mil u/y
Pyramids Tires	Pyramids Tires	Port Said	2020	053	5,000	1,3,5,6 (r)	—
MOROCCO							
Sentury Tire Morocco	Qingdao Sentury Tire Co. Ltd.	Tangier	2024	07W	628	1,2 (r)	12.0 mil u/y
SOUTH AFRICA							
Bridgestone South Africa Holdings (Pty.) Ltd.	Bridgestone Corp.	Brits	1971	E9,1E9,8T,18T	729u	1,2,3 (r)	5,593 u/d
Continental Tyre SA (Pty.) Ltd.	Continental A.G.	Gqeberha	1950	1L,11L	1,000u	1,2, (r)	2.0 mil u/y
Sumitomo Rubber South Africa (Pty.) Ltd.	Sumitomo Rubber Industries Ltd.	Ladysmith	1973	D7,1D7	1,200u	1,2,3 (r)	10,000 u/d
TUNISIA							
STIP - Societe Tunisienne des Industries du Pneumatique	STIP - Societe Tunisienne des Industries du Pneumatique	Menzel Bourguiba	1966	—	—	—	160,222 u/y
STIP - Societe Tunisienne des Industries du Pneumatique	STIP - Societe Tunisienne des Industries du Pneumatique	M'saken	1983	—	—	1,2,3	481,000 u/y
ASIA							
BANGLADESH							
CEAT Akkhan Ltd.	CEAT Ltd.	Dhakka	2014	—	—	2,3,5 (b)	65 t/d
Jamuna Tyre and Rubber Industries Ltd.	Jamuna Tyre and Rubber Industries Ltd.	Habigonj	—	08M	1,500	1,2,3 (r)	1.3 mil u/y
CAMBODIA							
Cart Tire Co. Ltd.	Sailun Group	Svay Rieng	2022	05Y	—	1,2,3 (r)	9.0 mil u/y
Doublestar (Cambodia) Tire Co. Ltd.	Qingdao Doublestar Group	Snuol District, Kratie Province	2024	07B	—	1,2,3 (r)	8.5 mil u/y
Firemax (Cambodia) Tires Co. Ltd.	Shouguang Firemax Tyre Co. Ltd.	Snuol District, Kratie Province	2025	08V	—	1,3 (r)	9.2 mil u/y
Frico Cambodia Tire	Frico Tire Co. Ltd.	Snuol District, Kratie Province	2023	—	—	1,3 (r)	12.0 mil u/y
General Rubber (Cambodia) Co. Ltd.	Jiangsu General Science Technology Co. Ltd.	Sihanouk	2023	076	1,600	1,2,3 (r)	5.9 mil u/y
Roadboss Tire (Cambodia) Co. Ltd.	Shandong Huasheng Rubber Co. Ltd.	Prey Nob, Preah Sihanouk	2026	09R	—	1,2,3 (r)	—
Wanli Tire (Cambodia) Co. Ltd.	Wanali Tire Co. Ltd.	Svay Rieng	2025	08T	—	(r)	12.0 mil u/y
Zodo Tire (Cambodia) Co. Ltd.	Zodo Tire Co. Ltd.	Svay Rieng	2025	08F	—	1,2 (r)	13.5 mil u/y
CHINA							
Aeolus Tyre Co. Ltd.	Sinochem Holdings	Jiaozuo, Henan	1965	5X,15X	9,000u	3,6 (r,b)	7.8 mil u/y
Anhui Jichi Tire Co. Ltd.	Anhui Jichi Tire Co. Ltd.	Anhui	2024	YW,1WY	—	1,2 (r)	3.0 mil u/y
Anhui Kaiyuan Tire Co. Ltd.	Anhui Kaiyuan Tire Co. Ltd.	Anhui	1957	4E,14E	705	3 (b)	124,000 u/y
Aufine Group. Ltd.	Aufine Group. Ltd.	Dongying	1986	—	5,920	3 (r)	1.5 mil u/y
Beijing Capital Tire Co. Ltd.	Jinglun Tire Qingdao Co. Ltd.	Beijing	1970	0J,10J	2,300	1,2 (r,b)	7.1 mil u/y
Beijing Souchuang Tyre Co. Ltd.	Beijing Souchuang Tyre Co. Ltd.	Beijing	1995	—	—	3,4 (r)	7,100 u/d
Bridgestone (Tianjin) Tire Co. Ltd.	Bridgestone Corp.	Tianjin	2000	1U,11U	1,505u	1,2 (r)	13,546 u/d
Bridgestone (Wuxi) Tire Co. Ltd.	Bridgestone Corp.	Wuxi, Jiangsu	2003	31,131	1,413u	1,2 (r)	20,668 u/d
Carlisle (Meizhou) Rubber Products Co. Ltd.	Titan International Inc.	Meizhou	2007	AQ,3A0	500	4,7 (r,b)	34,000 u/d
Chaoyang Long March Tyre Co. Ltd.	Chaoyang Long March Tyre Co. Ltd.	Liaoning	1988	1R,TJ	1,600	3 (r)	2.8 mil u/y
ChemChina Guilin Tire Co. Ltd.	Sinochem Holdings	Guilin, Guangxi	2006	5L,15L	—	2,3,4,6 (b)	1.2 mil u/y
Cheng Shin Rubber (Xiamen) Ind. Ltd.	Cheng Shin Rubber/Maxxis International	Xiamen, Fujian	1991	7F,17F	4,244	1,2,3,4,5,6,7,9 (r)	148,098 u/d
Cheng Shin Tire (Xiamen) Co. Ltd.	Cheng Shin Rubber/Maxxis International	Xiamen, Fujian	2001	7F	1,179	3 (b)	6,232 u/d
Cheng Shin Tire & Rubber (China) Co. Ltd.	Cheng Shin Rubber/Maxxis International	Kunshan, Jiangsu	1997	2U,12U	2,982	1,2,3 (r)	37,276 u/d
Cheng Shin Tire & Rubber (Chong Qing) Co. Ltd.	Cheng Shin Rubber/Maxxis International	Chongqing, Changshou	2009	UL,1UL	623	1,2 (r)	10,381 u/d
Cheng Shin Tire & Rubber (Zhangzhou) Ind. Co. Ltd.	Cheng Shin Rubber/Maxxis International	Zhangzhou, Fujian	2012	TE,1TE	2,456	2,3,4,5,7 (r,b)	210,953 u/d
China National Tyre & Rubber Guilin Co. Ltd.	Sinochem Holdings	Guilin, Guangxi	1965	7N, 17N	—	3,4,6 (r)	11.6 mil u/y
Chonche Auto Double Happiness Tyre Corp. Ltd.	Sinochem Holdings	Taiyuan City, Shanxi	2004	4V,14V,6E,16E	—	3 (r,b)	3.4 mil u/y
Chongqing Hankook Tire Co. Ltd.	Hankook Tire & Technology Co. Ltd.	Chongqing	2013	BB, BB1	1,170u	1,2,3 (r)	6.0 mil u/y
Continental Tires (Hefei) Co. Ltd.	Continental A.G.	Hefei	2009	LF,1LF	2,400u	1,2,9 (r)	14.0 mil u/y
Cooper (Kunshan) Tire Co. Ltd.	Goodyear	Kunshan, Jiangsu	2005	RM,1RM	1,144	1,2 (r)	12.0 mil u/y
Dezhou Linglong Tyre Co. Ltd.	Linglong Group Co. Ltd.	Dezhou, Shandong	2011	R1,1R1	—	1,2,3 (r)	13.2 mil u/y
Dongying Fangxing Rubber Co. Ltd.	Dongying Fangxing Rubber Co. Ltd.	Dongying, Guangrao	2000	—	2,000	1,2,3,4,6,7(r)	36.0 mil u/y
Dongying Fengda Rubber & Plastic Co. Ltd.	Dongying Fengda Rubber & Plastic Co. Ltd.	Dongying, Shandong	—	099	—	5	—
Dongying Monday Rubber Technology Co. Ltd.	Dongying Monday Rubber Technology Co. Ltd.	Dawang, Guangrao	2010	00L	—	5	4.5 mil u/y
Double Coin Holdings Ltd.	Huayi Group	Chongqing, Chongqing	2008	TP,1TP	1,000	3 (r)	2.5 mil u/y
Double Coin Holdings Ltd.	Huayi Group	Rugao, Jiangsu	2005	76,176	2,000	3,4,6,7 (r)	3.3 mil u/y
Double Coin Holdings Ltd.	Huayi Group	Shanghai, Shanghai	1989	2J,12J	2,000u	3,6,7 (r)	88,000 u/y
Double Coin Holdings Ltd.	Huayi Group	Urumqi City, Xinjiang	1994	DB,1DB	2,500	2,3 (b)	2.7 mil u/y
Double Coin Holdings Ltd.	Huayi Group	Wuwei, Anhui	2012	HX,1HX	706u	1,2 (r)	15.0 mil u/y
Doublestar Dongfeng Tyre Co. Ltd.	Qingdao Doublestar Group	Shiyan, Hubei	1995	1K,11K	2,500u	1,2,3 (r,b)	6.5 mil u/y
Eudemon Tire Co. Ltd.	Jinyu Tire Group Co. Ltd.	Zibo, Shandong	—	182	1,700	3(r)	3.5 mil u/y
Exmile (Jiangsu) New Material Technology Co. Ltd.	Exmile	Lianyungang, Jiangsu	—	08B	—	1,7 (r)	8.0 mil u/y
Exmile (Shandong) Special Tyre Co. Ltd.	Exmile	Laizhou, Shandong	—	—	—	3,4,6,7 (r)	—
Giti Tire (China) Investment Co. Ltd.	Giti Tire Pte. Ltd.	Hefei, Anhui	1993, 2025	9U,19U	4,700	1,2,3,9 (r)	21.6 mil u/y
Giti Tire (China) Investment Co. Ltd.	Giti Tire Pte. Ltd.	Mudanjiang, Heilongjiang	2003	3A,13A	1,600	1,2,3,9 (r)	6.6 mil u/y
Giti Tire (China) Investment Co. Ltd.	Giti Tire Pte. Ltd.	Putian, Fujian	1995	5W,15W	3,700	1,2,3 (r)	18.4 mil u/y
Goodyear Pulandian Tire Co. Ltd.	Goodyear	Pulandian	2011	7L,17L	1,900	1,2,3 (r)	1.2 mil u/y
Guangrao County Hongyuan Rubber Factory	Guangrao County Hongyuan Rubber Factory	Dongying, Shandong	—	08X	300	5	—
Guangzhou Bolex Tyre Ltd.	Guangzhou Bolex Tyre Ltd.	Guangzhou	1992	6X,16X	—	1,2 (r)	1.2 mil u/y
Guangzhou Pearl River Rubber Tyre Ltd.	Guangzhou Pearl River Rubber Tyre Ltd.	Huadu	1970	0K,10K	—	1,2,3,4,6 (b)	2.0 mil u/y
Gubersail Tire (Jiangsu) Co. Ltd.	Gubersail Tire (Jiangsu) Co. Ltd.	Huai'an, Jiangsu	2025	08R	—	1,3 (r)	33.5 mil u/y
Guilin Lanyu Aircraft Tire Development Co.	Sinochem Holdings	Guilin	—	5S,255	—	8 (b)	—
Guizhou Tyre Co. Ltd.	Guizhou Tyre Co. Ltd.	Guiyang, Guizhou	—	10D	4,012u	2,3,4,6,7 (r,b)	10.9 mil u/y
Hangzhou Qiantang Yokohama Tire Co. Ltd.	Yokohama Rubber Co. Ltd.	Zhejiang	2025	—	—	1 (r)	9.0 mil u/y
Hangzhou Yokohama Tire Co. Ltd.	Yokohama Rubber Co. Ltd.	Hangzhou City, Zhejiang	2003	0V,10V	1,250	1 (r)	5.0 mil u/y
Hankook Tire China Co. Ltd.	Hankook Tire & Technology Co. Ltd.	Jiaxing, Zhejiang	1996	1G,216	2,150u	1,2 (r)	17.0 mil u/y
Haoyou Tire Co. Ltd. (a.k.a. Goodfriend Tyre Co. Ltd.)	Haoyou Tire Co. Ltd. (a.k.a. Goodfriend Tyre Co. Ltd.)	Jiaozuo	2005	UR,1UR	3,000	3 (r,b)	25.0 mil u/y
Hefei Wanli Tire Co. Ltd.	Wanli Tire Co. Ltd.	Hefei	2016	—	700	3 (r)	2.0 mil u/y
Henan Guiun Tire Co. Ltd.	Henan Guiun Tire Co. Ltd.	Xinyang, Henan	2001	084	300	2,4,6,7	1.0 mil u/y
Hubei Linglong Tyre Co. Ltd.	Linglong Group Co. Ltd.	Jingmen, Hubei	2019	03W	—	1,2,3,6 (r)	14.5 mil u/y

Explanation of abbreviations
TIRE TYPES: 1–passenger; 2–light truck/van, 3–medium truck/bus; 4–agricultural; 5–motorcycle; 6–OTR; 7-industrial; 8–aircraft; 9–racing

TIRE CONSTRUCTION: r–Radial; b–Bias-ply PLANT CAPACITIES: u/d–Units per day; u/y–Units per year; t/y–Tons per year

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COMPANY	PARENT COMPANY	LOCATION	YEAR OPENED	DOT CODES	EMPLOYEES	TIRE TYPES	EST. CAPACITY
Innova Rubber Co. Ltd.	Innova Rubber Co. Ltd.	Pinghu City	2001	0F,10F	—	7	—
Jiangsu Feiben Technology Co. Ltd.	Jiangsu Feiben Technology Co. Ltd.	Suqian, Jiansu	—	09H	1,000	5	2.0 mil u/y
Jiangsu Feichi Co. Ltd.	Jiangsu Feichi Co. Ltd.	Yancheng	1965	5U,15U	2,000	5,6,7 (b)	5.5 mil u/y
Jiangsu General Science Technology Co. Ltd.	Jiangsu General Science Technology Co. Ltd.	Wuxi City, Jiangsu	1995	95,195	2,500	3 (r)	8.2 mil u/y
Jiangsu Hankook Tire Co. Ltd.	Hankook Tire & Technology Co. Ltd.	Huaian, Jiangsu	1996	BJ,1BJ	1,820u	1,2,3,9 (r)	8.0 mil u/y
Jiaonan Hualu Rubber Products Co. Ltd.	Jiaonan Hualu Rubber Products Co. Ltd.	Qingdao, Shandong	—	09A	500	4,5,7 (r,b)	—
Jilin Linglong Tyre Co. Ltd.	Linglong Group Co. Ltd.	Changchun	2020	05V	—	3 (r)	14.0 mil u/y
Jining Shenzhou Tire Co. Ltd. (joint venture)	Pirelli & C. S.p.A./Xushen Tyre (Shanghai) Co. Ltd.	Jining, Shandong	2005	034	—	1,3,5 (r)	15.0 mil u/y
Jinyu Tyre Co. Ltd.	Jinyu Tire Group Co. Ltd.	Dongying City, Shandong	1995	15,115	2,000	3 (r)	3.6 mil u/y
Jinzhou Xin Xing Rubber Production Co. Ltd.	Jinzhou Xin Xing Rubber Production Co. Ltd.	Liaoning	1996	FS,2F5	460	5 (r,b)	6.0 mil u/y
Kenda Rubber (China) Co. Ltd.	Kenda Rubber Industrial Co. Ltd.	Kunshan, Jiangsu	1994	7Y,17Y	3,000	1,2,5,7 (r,b)	14,000 u/d
Kenda Rubber (Tianjin) Co. Ltd.	Kenda Rubber Industrial Co. Ltd.	Jinghai, Tianjin	2007	MM,1MM	2,000	1,2,5,7 (r,b)	6,500 u/d
Kumho Tire (Changchun) Co.	Kumho Tire Co. Ltd. (Qingdao Doublestar Group)	Changchun, Jilin	2007	D0,1D0,FE,1FE	669u	1,2 (r)	4.1 mil u/y
Kumho Tires (Tianjin) Co.	Kumho Tire Co. Ltd. (Qingdao Doublestar Group)	Tianjin, Tianjin	2007	C0,1C1	1,071u	1,2,5,7 (b)	10.2 mil u/y
Lanzhou Jingang Tyre Co. Ltd.	Lanzhou Jingang Tyre Co. Ltd.	Lanzhou, Gansu	—	09D	—	—	—
Liaoning Hengdasheng Investment Co. Ltd. (former Toyo Tires Zhangjiagang Co. Ltd.)	Liaoning Hengdasheng Investment Co. Ltd. (86% share)	Zhangjiang, Jiangsu	2012	PW, 1PW	—	—	—
Liaoning Tyres Group Co. Ltd.	Chaoyang Long March Tyre Co. Ltd.	Chaoyang	1952	JA,1JA	7,000	1,2,3 (r)	2.4 mil u/y
Linglong (Guangxi) Tire Co. Ltd.	Linglong Group Co. Ltd.	Liuzhou, Guanxi	2014	E7	—	—	12.1 mil u/y
Longkou Xinglong Tire Co. Ltd.	Longkou Xinglong Tire Co. Ltd.	Longkou City, Yantai	—	FG,1FG	550	2,3,4 (b)	500,000 u/y
Michelin Shenyang Tire Co. Ltd.	Michelin Group	Shenyang, Liaoning	2013	7V,17V	2,994	1,2,3 (r)	200,000 t/y
MST Tyre Ltd.	MST Tyre Ltd.	Xuzhou	2003	36,136	150u	4,7 (b)	250,000 u/y
Nanjing Kumho Tire Co.	Kumho Tire Co. Ltd. (Qingdao Doublestar Group)	Nanjing	2017	4T,14T,7U,17U,KV,1KV	1,803	1,2,3 (r)	5.0 mil u/y
Nankang Rubber Tire Corp. Ltd.	Nankang Rubber Tire Corp. Ltd.	Jiangsu	2003	10,110	967	1,2 (r)	19,000 u/d
Ningxia Shenzhou Tire Co. Ltd.	Ningxia Shenzhou Tire Co. Ltd.	Shizuishan	2015	01F	2,000	3 (r)	7.6 mil u/y
Pirelli Tyre (Jiaozuo) Co. Ltd. (joint venture)	Pirelli & C. S.p.A./Aeolus Tyre Co. Ltd.	Jiaozuo, Henan	2012	VJ,1VJ	600	1 (r)	5.0 mil u/y
Pirelli Tyre Co. Ltd.	Pirelli & C. S.p.A.	Yanzhou, Shandong	2003	51,151	2,350	1,5 (r)	8.3 mil u/y
Prinx Chengshan (Shandong) Tire Co. Ltd.	Prinx Chengshan Tire Co. Ltd.	Rongcheng City	1976	4Y,14Y	2,860u	1,2,3,4,6,7 (r,b)	20.6 mil u/y
Qingdao Aonuo Tyre Co. Ltd.	Qingdao Aonuo Tyre Co. Ltd.	Pingdu City	1999	52,152	2,000	1,2,4,6,7	23.0 mil u/y
Qingdao Camel Tyre Co. Ltd.	Qingdao Camel Tyre Co. Ltd.	Qingdao, Shandong	—	08H	—	3,4,5	9.8 mil u/y
Qingdao Doublestar Tire Industrial Co. Ltd.	Qingdao Doublestar Group	Qingdao, Shandong	1995	8R,18R	7,001	2,3,4 (r,b)	5.5 mil u/y
Qingdao Ge Rui Da Rubber Co. Ltd.	Goodyear	Qingdao, Shandong	1998	032, CR,1CR	862	2,3 (r)	1,000 u/d
Qingdao Hengda Tire Co. Ltd.	Qingdao Hengda Tire Co. Ltd.	Pingdu	1994	13,113	—	2,3,4,6,7 (r,b)	2.0 mil u/y
Qingdao Nexen Tire Corp.	Nexen Tire Corp.	Qingdao, Shandong	2007	JJ,1JJ	1,039u	1,2 (r)	90,000 t/y
Qingdao Qihang Tyre Co. Ltd.	Qingdao Qihang Tyre Co. Ltd.	Pingdu City	—	56,156	—	1,2,3,4,6,7 (r,b)	—
Qingdao Qizhou Rubber Co. Ltd.	Qingdao Qizhou Rubber Co. Ltd.	Pingdu	1995	88,188	300	3,4,6,7 (r,b)	3.7 mil u/y
Qingdao Sentury Tire Co. Ltd.	Qingdao Sentury Tire Co. Ltd.	Jimo, Qingdao, Shandong	2007	P2,1P2	1,606	1,2,9 (r,b)	12.0 mil u/y
Qingdao Shengda Tire Manufacture Co. Ltd.	Qingdao Shengda Tire Manufacture Co. Ltd.	Qingdao	—	12,112	—	—	—
Qingdao Sunson Tire Co. Ltd.	Qingdao Sunson Tire Co. Ltd.	Qinqdao, Shandong	—	08U	—	1,2,3,6 (r)	2.4 mil u/y
Qingdao Techhero Tire Co. Ltd.	Qingdao Techhero Tire Co. Ltd.	Qinqdao, Shandong	1999	096	500	3,4,6,7 (b)	1.0 mil u/y
Qingdao Tengjiang Tyre Co. Ltd.	Qingdao Tengjiang Tyre Co. Ltd.	Tengjiang	1994	38,138	700	1,2,3,4	1.0 mil u/y
Qingdao Yellow Sea Rubber Co. Ltd.	Sinochem Holdings	Qingdao, Shandong	1986	EV,MR	500	1,2,3,7 (r,b)	3.6 mil u/y
Sailun Group	Sailun Group	Dongying, Shandong	2008	KE,1KE	—	1,2,6 (r)	27.0 mil u/y
Sailun Group	Sailun Group	Qingdao, Shandong	—	53,153	—	6 (r,b)	40,000 t/y
Sailun Group	Sailun Group	Shanghai* (purchased from Bridgestone in Sept. 2025)	1996	—	—	3	1.7 mil u/y
Sailun Group	Sailun Group	Shenyang, Liaoning	2020	MW,1MW	216u	3 (r)	5.0 mil u/y
Sailun Group	Sailun Group	Weifang, Shandong	2021	YK,1YK	—	1,2,3 (r)	7.5 mil u/y
Shandong Bayi Tyre Manufacture Co. Ltd.	Sportrak Tire Co. Ltd.	Zaozhuang, Shandong	2005	C2,1C2,JL,1JL	—	1,3,6 (r)	17.0 mil u/y
Shandong Changfeng Tyre Co. Ltd.	Shandong Hengfeng Rubber & Plastics Co. Ltd.	Dongying City, Shandong	1995	RY,1RY	10,000 (total company employees)	1,2,3 (r)	46.0 mil u/y (total company capacity)
Shandong Duratti Rubber Corp. Co. Ltd.	Shandong Duratti Rubber Corp. Co. Ltd.	Qinzhou, Shandong	2011	CT,1CT	—	1,2,3	16.5 mil u/y
Shandong Fengyuan Tire Mfg. Co. Ltd.	Shandong Fengyuan Tire Mfg. Co. Ltd.	Zaozhuang, Shandong	—	LB,1LB	—	1,2 (r)	20.0 mil u/y
Shandong Guofeng Rubber Plastics Co. Ltd.	Shandong Guofeng Rubber Plastics Co. Ltd.	Guangrao	2011	PP,1PP	—	1,2,3,4,6 (r)	12.0 mil u/y
Shandong Haohua Tyre Group	Shandong Haohua Tyre Group	Shouguang, Shandong	—	1P, 11P	3,000	1,2,3 (r,b)	25.0 mil u/y
Shandong Hawk International Rubber Industry Co. Ltd.	Shandong Hawk International Rubber Industry Co. Ltd.	Liazhou	1975	11,111	2,300	2,3,6,7 (r)	2.2 mil u/y
Shandong Hengfeng Rubber & Plastics Co. Ltd.	Shandong Hengfeng Rubber & Plastics Co. Ltd.	Dongying City, Shandong	1995	83,183	10,000 (total company employees)	1,2,3 (r)	46.0 mil u/y (total company capacity)
Shandong Hengyu Technology Group	Qingdao Doublestar Group	Dongying City, Shandong	—	UB,1UB	—	1,2,3 (r)	13.2 mil u/y
Shandong Huasheng Rubber Co. Ltd.	Shandong Huasheng Rubber Co. Ltd.	Dongying City, Shandong	1995	AC,1AC	4,500	1,2,3 (r)	18.5 mil u/y
Shandong Kaixuan Rubber Co. Ltd. (a.k.a. Greforce)	Zodo Tire Co. Ltd.	Heze, Shandong	2014	6A,16A	—	3,6	3.6 mil u/y
Shandong Linglong Tyre Co. Ltd.	Linglong Group Co. Ltd.	Zhaoyuan City, Shandong	1975	0U,10U,KF,1KF	4,061	1,2,3,4,9 (r,b)	36.1 mil u/y
Shandong Longyue Rubber Co. Ltd.	Zodo Tire Co. Ltd.	Caoxian, Heze City	—	7B,17B	5,000	1 (r)	25.0 mil u/y
Shandong Luhe Group General Co.	Qingdao Doublestar Group	Zhucheng City, Shandong	1986	AY,1AY	—	1,2,3,4,5,6,7 (r,b)	8.6 mil u/y
Shandong Lutong Tyre Co. Ltd. (a.k.a. Tongli Tyre)	Hixih Rubber Industrial Group/Jining Chengfa Industry Management Co. Ltd. (joint venture)	Yanzhou, Shandong	2026	01E		3 (r)	2.0 mil u/y
Shandong Mileqi Tire Co. Ltd.	Shandong Mileqi Tire Co. Ltd.	Guangrao/Dongying City, Shandong	—	02W	—	1,3 (r)	7.0 mil u/y
Shandong Sangong Rubber Co. Ltd.	Shandong Sangong Rubber Co. Ltd.	Zhucheng City, Shandong	—	KH,1KH	1,500	2,3,5 (r,b)	—
Shandong Shengtai Tyre Co. Ltd.	Shandong Shengtai Tyre Co. Ltd.	Dongying, Shandong	—	50,150	1,000	1,2,3,6 (r,b)	18.0 mil u/y
Shandong Shuangwang Rubber Co. Ltd.	Shandong Doubleking Tyre Co. Ltd.	Dawang, Guangrao	—	—	—	1,2,3 (r)	12.0 mil u/y
Shandong Taishan Tire Co. Ltd.	Shandong Taishan Tire Co. Ltd.	Feicheng City, Shandong	1970	1M,11M	1,200	1,3,4,6 (b)	2.2 mil u/y
Shandong Wanda Boto Tyre Co. Ltd.	Shandong Wanda Boto Tyre Co. Ltd.	Dongying City, Shandong	—	80,180	—	1,2,3,6 (r)	18.0 mil u/y
Shandong Xinghongyuan Tyre Co. Ltd.	Shandong Xinghongyuan Tyre Co. Ltd.	Mengyin, Shandong	2013	—	—	1,2,3,6 (r)	12.0 mil u/y
Shandong Yinbao Tire Group	Shandong Yinbao Tire Group	Shouguang City, Shandong	1996	BP,1BP	—	3,6	2.1 mil u/y
Shandong Yongfeng Tire Co. Ltd.	Shandong Hengfeng Rubber & Plastic Co. Ltd.	Linyi City, Shandong	1995	AD,1AD	10,000 (total company employees)	1,3 (r)	46.0 mil u/y (total company capacity)
Shandong Yongsheng Rubber Group Co. Ltd.	Shandong Yongsheng Rubber Group Co. Ltd.	Dongying City, Shandong	1986	JE,1JE	6,000	1,2,3 (r)	26.0 mil u/y
Shandong Yongtai Chemical Industry Group	Shandong Yongtai Chemical Industry Group	Dongying, Shandong	—	25,125	6,000	1,3,9 (r)	8.0 mil u/y
Shandong Zhongyi Rubber Co. Ltd.	Shandong Zhongyi Rubber Co. Ltd.	Dawang, Guangrao	2004	XU,1XU	—	1,2 (r)	20.0 mil u/y
Shanghai Michelin Tire Co. Ltd.	Michelin Group	Tsen Tai, Shanghai	1993	Y5,1Y5	1,993u	1,2 (r)	18,000 u/d
Shanxi Suanxi Tyre Co. Ltd.	Shanxi Suanxi Tyre Co. Ltd.	Taiyuan, Shanxi	1970	4V,5B	1,900	2,3,4 (r,b)	1.0 mil u/y
Shouguang Firemax Tyre Co. Ltd.	Shouguang Firemax Tyre Co. Ltd.	Shouguang, Shandong	2011	1BU,BU	1,988	1,2 (r)	13.2 mil u/y
Sichuan Haida Tyre Group Co. Ltd.	Sichuan Haida Tyre Group Co. Ltd.	Jianyang City, Sichuan	—	33,133	—	1,2,3 (r,b)	12.2 mil u/y
Sumitomo Rubber (Changshu) Co. Ltd.	Sumitomo Rubber Industries Ltd.	Changshu City, Jiangsu	2004	0T,10T	1,958u	1 (r)	7,200 t/m
Sumitomo Rubber (Hunan) Co. Ltd.	Sumitomo Rubber Industries Ltd.	Changsha, Hunan	2012	VH,1VH	1,149u	1 (r)	2,950 t/m

COMPANY	PARENT COMPANY	LOCATION	YEAR OPENED	DOT CODES	EMPLOYEES	TIRE TYPES	EST. CAPACITY
Suzhou Yokohama Tire Co. Ltd.	Yokohama Rubber Co. Ltd.	Suzhou City, Jiangsu	2008	JM,1JM	870	1 (r)	6.4 mil u/y
Techking Tyres Ltd.	Techking Tyres Ltd.	Heze City, Shandong	2012	7B,17B	520	1,2 (r)	2.0 mil u/y
Tercelo Tire Group	Tercelo Tire Group	Guangrao County, Shandong	2019	—	4,416	1,2,3,4,6,7,9 (r,b)	23.6 mil u/y
Tianjin Wanda Tires Group Ltd.	Tianjin Wanda Tires Group Ltd.	Tianjin, Tianjin	1988	5Y,15Y	—	1,5,7 (r,b)	—
Tianjin Wanda Tires Group Ltd.	Tianjin Wanda Tires Group Ltd.	Xingtai, Hebei	2015	038	—	1,2 (r)	—
Toyo Tire (Zhucheng) Co. Ltd.	Toyo Tire Corp.	Zhucheng, Shandong	2005	90,190	433	3 (r)	—
Triangle Group Co. Ltd.	Triangle Group Co. Ltd.	Weihai, Shandong	2016	—	150u	1,2,6 (r,b)	122,000 u/y
Triangle Group Co. Ltd.	Triangle Group Co. Ltd.	Weihai, Shandong	2003	2V, 12V	2,333u	1,2,6 (r,b)	12.3 mil u/y
Triangle Group Co. Ltd.	Triangle Group Co. Ltd.	Weihai, Shandong	2009	0H,10H	1,836u	1,2,3 (r)	6.0 mil u/y
Triangle Group Co. Ltd.	Triangle Group Co. Ltd.	Weihai Nanhai, Shandong	2015	—	448	1,2,7 (r)	4.0 mil u/y
Wanli Tire Co. Ltd.	Wanli Tire Co. Ltd.	Conghua, Guangzhou	2006	WP,1WP	1,800	1,3	30.0 mil u/y
Weifang Shunfuchang Rubber & Plastic Co. Ltd.	Sunfulcess Group	Shouguang, Shandong	1994	TW,2TW	1,800	1,2,3,4 (r,b)	—
Weifang Yuelong Rubber Co. Ltd.	Weifang Yuelong Rubber Co. Ltd.	Shouguang, Shandong	1986	7P,17P	3,520	3 (r)	5.6 mil u/y
Wendeng Sanfeng Tyre Co. Ltd.	Wendeng Sanfeng Tyre Co. Ltd.	Wendeng	1974	04,104	1,000	1,2,3,4 (b)	1.0 mil u/y
Wuxi Weida Rubber Co. Ltd.	Wuxi Weida Rubber Co. Ltd.	Xishan City, Wuxi	1984	—	1,500	2,5 (b)	6.8 mil u/y
Xiamen Chengshin Enterprise Co. Ltd.	Cheng Shin Rubber/Maxxis International	Xiamen, Fujian	2006	—	957	—	231,274 u/d
Xingyuan Tire Group Co. Ltd.	Xingyuan Tire Group Co. Ltd.	Guangrao, Shandong	1994	66,166	—	3,6 (r)	5.8 mil u/y
Xuzhou Xugong Tyres Co. Ltd.	Xuzhou Xugong Tyres Co. Ltd.	Xuzhou, Jiangsu	—	9H,19H	3,300	2,3,4,6,7 (r,b)	4.3 mil u/y
Yanchang Petroleum Group Rubber Co. Ltd.	Yanchang Petroleum Group Rubber Co. Ltd.	Zianyang	—	UF,1UF	—	3,6 (r,b)	20.0 mil u/y
Yancheng Tuopu Tyre Co. Ltd.	Yancheng Tuopu Tyre Co. Ltd.	Yangcheng City	1997	—	400	4,6,7 (b)	—
Yokohama TWS (Hebei) Co. Ltd.	Yokohama Rubber Co. Ltd.	Xingtai	—	—	—	—	—
Yokohama TWS (Xingtai) Co. Ltd.	Yokohama Rubber Co. Ltd.	Xingtai	2009	WN, 1WN	180	4,7 (r,b)	150,000 u/y
Zhongce Rubber (Jintan) Co. Ltd.	Zhongce Rubber Group Co. Ltd.	Changzhou, Jiangsu	2025	08L	—	1,2 (r)	2.0 mil u/y
Zhongce Rubber (Tianjin) Co. Ltd.	Zhongce Rubber Group Co. Ltd.	Tianjin	2022	3B,13B,09L	—	4,6,7 (r,b)	700,000 u/y
Zhongce Rubber Group Co. Ltd.	Zhongce Rubber Group Co. Ltd.	Hangzhou, Zhejiang	1958	1JU, 1KN, 01N, 18D, 05X	—	1,2,3,4,5,6,7,9 (r,b)	89.0 mil u/y
Zodo Tire Co. Ltd.	Zodo Tire Co. Ltd.	Cao County, Shandong	—	6A,16A	—	1,2 (r)	>65,000 u/d
Zodo Tire Co. Ltd.	Zodo Tire Co. Ltd.	Shouguang, Shandong	2014	NV,1NV	—	3 (r)	—
Zodo Tire Co. Ltd.	Zodo Tire Co. Ltd.	Shouguang, Shandong	1986	7P,17P	—	3 (r)	—
INDIA							
Ace Tyres Private Ltd.	Exel Group	Hyderabad	2001	08W	—	5	60,000 t/y
Agarwal Rubber Ltd. (a.k.a. ARL Tyres Ltd.)	Agarwal Rubber Ltd. (a.k.a. ARL Tyres Ltd.)	Hyderabad	—	03J	—	2,4,6 (b)	120 t/d
Agarwal Rubber Ltd. (a.k.a. ARL Tyres Ltd.)	Agarwal Rubber Ltd. (a.k.a. ARL Tyres Ltd.)	Patancheru	1983	—	2,000	2,4,5 (b)	845 t/d
Apollo Tyres Ltd.	Apollo Tyres Ltd.	Chennai, Tamil Nadu	2012	P0,1P0	1,497	1,2,3 (r)	919 t/d
Apollo Tyres Ltd.	Apollo Tyres Ltd.	Chinnapanduru, Andrah Pradesh	2020	042	449	1,2,3 (r)	367 t/d
Apollo Tyres Ltd.	Apollo Tyres Ltd.	Kalamassery, Kerala	1995	—	467	2,3,4,6,7 (b)	114 t/d
Apollo Tyres Ltd.	Apollo Tyres Ltd.	Limda, Gujarat	1991	8F,18F	2,089	1,2,3,4,5,6 (r,b)	531 t/d
Apollo Tyres Ltd.	Apollo Tyres Ltd.	Perambra, Kerala	1977	A6,1A6	1,298u	2,3,4,6 (b)	286t/d
Asian Tyre Factory Ltd.	Asian Tyre Factory Ltd.	Jalandhar, Punjab	1993	—	—	3,4,6,7 (b)	700,000 u/y
ATC Tires AP Pvt. Ltd.	Yokohama Rubber Co. Ltd.	Visakhapatnam, Andhra Pradesh	2022	—	2,182	4,6 (r)	132 t/d
ATC Tires Pvt. Ltd.	Yokohama Rubber Co. Ltd.	Dahej, Gujarat	2014	—	3,355	4,7 (r,b)	91,700 t/y
ATC Tires Pvt. Ltd.	Yokohama Rubber Co. Ltd.	Tirunelveli, Tamil Nadu	2009	Y4,1Y4	2,079	4,6,7 (r,b)	100,000 t/y
Balkrishna Industries Ltd. (BKT)	Balkrishna Industries Ltd. (BKT)	Aurangabad, Maharashtra	1988	3V,13V	470u	4,6,7 (r,b)	30,000 t/y
Balkrishna Industries Ltd. (BKT)	Balkrishna Industries Ltd. (BKT)	Bhiwadi, Rajasthan	2003	5P,15P	500	4,6,7 (r,b)	55,000 t/y
Balkrishna Industries Ltd. (BKT)	Balkrishna Industries Ltd. (BKT)	Bhuj, Gujarat	2013	FY,1FY	1,200	4,6,7 (r,b)	159,000 t/y
Balkrishna Industries Ltd. (BKT)	Balkrishna Industries Ltd. (BKT)	Chopanki, Rajasthan	2005	9N,19N	480u	4,6,7 (r,b)	54,000 t/y
Balkrishna Industries Ltd. (BKT)	Balkrishna Industries Ltd. (BKT)	Waluj, Maharashtra	2021	—	500u	4,6,7 (r,b)	55,000 t/y
Birla Tyres Ltd.	Himadri Specialty Chemicals	Balasore	1991	3H,13H	1,400u	3,4,6 (r,b)	400 t/d
Bridgestone India Pvt. Ltd.	Bridgestone Corp.	Kheda, Madhya Pradesh	1998	4W,14W	1,200	1,2 (r)	19,200 u/d
Bridgestone India Pvt. Ltd.	Bridgestone Corp.	Pune, Maharashtra	2013	W9,1W9	1,400	1,2,3 (r)	12,680 u/d
CEAT Ltd.	CEAT Ltd.	Ambernath, Maharashtra	2017	—	290	4,6 (r)	80 t/d
CEAT Ltd.	CEAT Ltd.	Halol, Gujarat	2011	PT,1PT	1,391	1,3 (r)	305 t/d
CEAT Ltd.	CEAT Ltd.	Kanchipuram, Tamil Nadu	2020	03N	1,000	1,5 (r)	31,000 u/d
CEAT Ltd.	CEAT Ltd.	Mumbai, Maharashtra	1958	WU,1WU	921u	3,4,6,7 (b)	245 t/d
CEAT Ltd.	CEAT Ltd.	Nagpur, Maharashtra	2016	03A	877	5 (b)	114 t/d
CEAT Ltd.	CEAT Ltd.	Nashik, Maharashtra	1974	8H,18H	2,400u	1,2,3,4 (r,b)	240 t/d
Continental India Pvt. Ltd.	Continental A.G.	Modipuram	1974	L6,1L6	500	1,2 (r)	1.0 mil u/y
Emerald Resilient Tyre Manufacturers Ltd.	Emerald Resilient Tyre Manufacturers Ltd.	Gummidipoondi, Tamil Nadu	2002	—	—	7 (b)	10,560 t/y
Goodyear India Ltd.	Goodyear	Ballabgarh, New Delhi	1961	NK,1NK	800u	3,4 (r,b)	4,000 u/d
Goodyear South Asia Tyres Pvt. Ltd.	Goodyear	Aurangabad, Maharashtra	1994	1W,11W	700	1,2 (r)	11,000 u/d
Govind Rubber Ltd.	Govind Rubber Ltd.	Jugiana	1980	—	—	5 (b)	3.6 mil u/y
Innovative Tyres & Tubes Ltd.	Innovative Tyres & Tubes Ltd.	Halol, Gujarat	2002	RK, 1RK	—	2,3,4,5,6 (b)	12,000 t/y
JK Tyre & Industries Ltd.	JK Tyre & Industries Ltd.	Banmore, Madhya Pradesh	1991	9F,19F	2,321u	1,2,4,9 (r)	7.1 mil u/y
JK Tyre & Industries Ltd.	JK Tyre & Industries Ltd.	Chennai, Tamil Nadu	2013	WR,1WR	1,974u	1,3 (r)	6.3 mil u/y
JK Tyre & Industries Ltd.	JK Tyre & Industries Ltd.	Kankroli, Rajasthan	1976	X5,1X5	1,864u	2,3,4,6 (b)	2.0 mil u/y
JK Tyre & Industries Ltd.	JK Tyre & Industries Ltd.	Mysore, Karnataka	1980	F8,1F8	2,540u	1,2,3,4,6 (r,b)	2.8 mil u/y
JK Tyre & Industries Ltd.	JK Tyre & Industries Ltd.	Haridwar, Uttarakhand (Cavendish Industries)	2016	YT,1YT	2,898u	2,3,4,5 (r,b)	11.3 mil u/y
KRM Tyres	Kohinoor Rubber Industries	Baddi, Himachi Pradesh	2000	JT,1JT	—	1,2,3,4,5,6,7 (b)	7,736 u/d
Mahansaria Tyres Pvt. Ltd.	Mahansaria Tyres Pvt. Ltd.	Panoli, Gujarat	2020	06D	2,500	4,5,7 (r)	100,000 t/y
Maxxis Rubber India Pvt. Ltd.	Cheng Shin Rubber/Maxxis International	Ahmedabad, Gujarat	2017	01J	404	5 (r,b)	19,635 u/d
Michelin India Tamil Nadu Tyres Pvt. Ltd.	Michelin Group	Chennai, Madras	2012	V8,1V8	947	3,6 (r)	30,000 t/y
MRF Ltd.	MRF Ltd.	Ankenpally, Telangana	2010	9L,19L	2,180u	1,5 (r,b)	32,000 ud
MRF Ltd.	MRF Ltd.	Arkonam, Tamil Nadu	1973	T9,1T9	4,088u	1,2,4,5,7,8,9 (r,b)	60,000 u/d
MRF Ltd.	MRF Ltd.	Chennai (Madras), Tamil Nadu	1962	WT,1WT	916u	2,3,4,6,7 (b)	4,500 u/d
MRF Ltd.	MRF Ltd.	Dahej, Gujarat	2020	049	989	2,4,5,6 (r,b)	27,000 u/d
MRF Ltd.	MRF Ltd.	Goa, Goa	1973	P9,1P9	1,366u	2,3,4 (b)	6,800 u/d
MRF Ltd.	MRF Ltd.	Kottayam, Kerala	1971	OL,10L	1,625u	2,3,4 (r,b)	3,300 u/d
MRF Ltd.	MRF Ltd.	Perambalur, Tamil Nadu	2011	PE,1PE	1,305u	2,4,5 (b)	46,000 u/d
MRF Ltd.	MRF Ltd.	Perambalur, Tamil Nadu	2011	YA,1YA	3,075u	1,2,3 (r)	15,000 u/d
MRF Ltd.	MRF Ltd.	Pondicherry, Pondicherry	1997	7R,17R	3,175u	1,2,3,9 (r)	18,000 u/d
MRF Ltd.	MRF Ltd.	Sangareddy, Telangana	1991	9L,19L	4,065u	1,2,3,4,5,6,7,8 (b)	31,000 u/d
MRL Tyres Ltd.	MRL Tyres Ltd.	Nodia, Uttar Pradesh	1978	26,126	1,000+	1,2,3,4,5,6,7 (r,b)	42,000 t/y
Poddar Tyres Ltd.	Poddar Tyres Ltd.	Ludhiana, Punjab	1964	—	1,700	4,5 (b)	1.2 mil u/y

Explanation of abbreviations
TIRE TYPES: 1–passenger; 2–light truck/van, 3–medium truck/bus; 4–agricultural; 5–motorcycle; 6–OTR; 7-industrial; 8–aircraft; 9–racing

TIRE CONSTRUCTION: r–Radial; b–Bias-ply PLANT CAPACITIES: u/d–Units per day; u/y–Units per year; t/y–Tons per year

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COMPANY	PARENT COMPANY	LOCATION	YEAR OPENED	DOT CODES	EMPLOYEES	TIRE TYPES	EST. CAPACITY
Ralson (India) Ltd.	Ralson (India) Ltd.	Ludhiana, Punjab	—	—	1,400	2,4,5 (b)	600,000 u/y
Ralson Tyres Ltd.	Ralson (India) Ltd.	Indore, Madya Pradesh	2022	066	1,295	3 (r)	4.0 mil u/y
Rubber King Tyre Pvt. Ltd.	Rubber King Tyre Pvt. Ltd.	Ahmedabad, Gujarat	2017	—	538	4,6,7 (r,b)	6,840 t/y
Speedways Tyres	Speedways Group of Companies	Jalandhar, Punjab	1967	LH,1LH	—	2,4,5,6,7 (r,b)	—
Stallion Tyres Ltd.	Stallion Tyres Ltd.	Hyderabad	1976	—	—	5 (b)	480,000 u/y
Sun-Tyre & Wheel Systems	TVS Group	Maraimalai Nagar	—	—	—	7	—
Sun-Tyre & Wheel Systems	TVS Group	Padi	—	—	—	7	—
Sun-Tyre & Wheel Systems	TVS Group	Pudukottai	—	—	—	7	—
Suntec Tyres Ltd.	Suntec Tyres Ltd.	Trichur	—	91,291	—	5 (b)	—
Superking Manufacturers (Tyre) Pvt. Ltd.	Superking Manufacturers (Tyre) Pvt. Ltd.	Ghaziabad, Uttar Pradesh	1982	40,140	—	2,4,5,6,7 (b)	—
Tolins Tyres Pvt. Ltd.	Tolins Tyres Pvt. Ltd.	Kalady	2008	XV,1XV	—	3,4,5 (r)	1.5 mil u/y
TVS Srichakra Ltd.	TVS Group	Madurai, Tamil Nadu	1983	LR,1LR	787u	2,4,5,6,7 (b)	33.6 mil u/y (total company capacity)
TVS Srichakra Ltd.	TVS Group	Rudrapur, Uttarakhand	—	088,090	—	5	33.6 mil u/y (total company capacity)
Vee Rubber India Pvt. Ltd.	Vee Rubber	Ahmedabad, Gujarat	2017	03E	—	5 (r,b)	10,000 u/d
Yokohama India Pvt. Ltd	Yokohama Rubber Co. Ltd.	Bahadurgarah, Haryana	2014	YM,1YM	1,015	1 (r)	4.5 mil u/y
INDONESIA							
P.T. Bridgestone Tire Indonesia	Bridgestone Corp.	Bekasi, West Java	1973	A8,1A8	1,678u	1,2,4,6,7 (b)	5,231 u/d
P.T. Bridgestone Tire Indonesia	Bridgestone Corp.	Karawang, West Java	1997	2R,12R	1,713u	1,2 (r)	24,086 u/d
P.T. Elangperdana Tyre Industry	P.T. Elangperdana Tyre Industry	Bogor, West Java	1997	09, 109	670	1,2,3 (r,b)	4.2 mil u/y
P.T. Evoluzione Tyres (joint venture)	Pirelli & C. S.p.A./P.T. Astra Otoparts Tbk.	Subang, West Java	2015	XD,1XD	—	5 (b)	4.0 mil u/y
P.T. Gajah Tunggal Tbk.	Giti Tire Pte. Ltd.	Tangerang, West Java	1951	Y9,1Y9	16,700	1,2,3,4,5,6,7 (r,b)	25.4 mil u/y
P.T. Goodyear Indonesia	Goodyear	Bogor, West Java	1935	NL,1NL	900u	1,2,3,4,6 (r,b)	11,500 u/d
P.T. Hankook Tire Indonesia	Hankook Tire & Technology Co. Ltd.	Lippo Cikarang, Bekasi	2013	BC,1BC	1,360u	1,2 (r)	11.0 mil u/y
P.T. Industri Karet Deli	P.T. Industri Karet Deli	Medan, Sumatera Utara	1956	—	3,500u	1,2,3,5,7 (r,b)	—
P.T. Kenda Rubber Indonesia	Kenda Rubber Industrial Co. Ltd.	Serang, Banten	2017	02R	1,043	5 (b)	1.9 mil u/y
P.T. Matahari Tire Indonesia	Zhongce Rubber Group Co. Ltd.	Semarang, Central Java	2024	086	—	3,6,7(r,b)	—
P.T. Maxxis International Indonesia	Cheng Shin Rubber/Maxxis International	Bekasi, West Java	2017	017	1,335	1,5 (r)	36,259 u/d
P.T. Multistrada Arah Sarana Tbk.	Michelin Group	Bekasi, West Java	1994	5K,15K	3,000	1,2,5 (r)	16.0 mil u/y
P.T. Sailun Manufacturing Indonesia	Sailun Group	Demak City, Central Java	2025	081	—	—	3.6 mil u/y (tires) and 37,000 t/y (OHT products)
P.T. Sumi Rubber Indonesia	Sumitomo Rubber Industries Ltd.	Cikampek	1997	7T,17T	3,214	1,2,4,5 (r,b)	5,100 t/m
JAPAN							
Aichi Tire Industry Co. Ltd.	Yokohama Rubber Co. Ltd.	Komaki, Aichi	—	—	135	7	35 t/d
Aichi Tire Industry Co. Ltd.	Yokohama Rubber Co. Ltd.	Kasugai Plant	—	—	—	7	—
Bridgestone Corp.	Bridgestone Corp.	Amagi, Fukuoka	1973	EK,1EK	891u	2,3 (r)	10,500 u/d
Bridgestone Corp.	Bridgestone Corp.	Hikone, Shiga	1968	EL,1EL	1,421u	1,2 (r)	52,100 u/d
Bridgestone Corp.	Bridgestone Corp.	Hofu, Yamaguchi	1976	H4,1H4	941u	1,2,6 (r,b)	4,500 t/m
Bridgestone Corp.	Bridgestone Corp.	Kitakyushu, Fukuoka	2009	—	511u	6 (r)	175 t/d
Bridgestone Corp.	Bridgestone Corp.	Kurume, Fukuoka	1931	EH,1EH	984u	1,2,8,9 (r,b)	9,200 u/d
Bridgestone Corp.	Bridgestone Corp.	Nasu, Tochigi	1962	EN,1EN	734u	1,2,4,5,7 (r,b)	22,100 u/d
Bridgestone Corp.	Bridgestone Corp.	Nasushiobara, Tochigi	1971	EP,1EP	854u	1,2,3 (r)	17,300 u/d
Bridgestone Corp.	Bridgestone Corp.	Shimonoseki, Yamaguchi	1970	1D,11D	748u	6 (r,b)	220 t/d
Bridgestone Corp.	Bridgestone Corp.	Tokyo	1960	EM,1EM	195u	8 (r,b)	230 t/m
Bridgestone Corp.	Bridgestone Corp.	Tosu, Saga	1970	EJ,1EJ	734u	1,2 (r)	18,800 u/d
Inoue Rubber Co. Ltd.	Inoue Rubber Co. Ltd.	Gifu	—	CJ,1CJ	—	5 (r,b)	—
Nippon Giant Tire Co. Ltd.	Yokohama Rubber Co. Ltd.	Tatsuno	1972	—	270u	6,7 (r,b)	110 u/d
Sumitomo Rubber Industries Ltd.	Sumitomo Rubber Industries Ltd.	Izumiotsu, Osaka	1944	VW,1VW	400u	1,2,4,5,6,7 (r,b)	750 t/m
Sumitomo Rubber Industries Ltd.	Sumitomo Rubber Industries Ltd.	Miyakonojo, Miyazaki	1976	V4,1V4	1,467u	1,2,3 (r,b)	9,350 t/m
Sumitomo Rubber Industries Ltd.	Sumitomo Rubber Industries Ltd.	Nagoya, Aichi	1961	EU,1EU	1,372u	1,2,5,9 (r,b)	6,150 t/m
Sumitomo Rubber Industries Ltd.	Sumitomo Rubber Industries Ltd.	Shirakawa, Fukishima	1974	U2,1U2	1,632u	1,2,3 (r)	10,350 t/m
Toyo Tire Corp.	Toyo Tire Corp.	Kuwana, Mie	1979	N3,1N3	1,476u	1,2,3,7 (r)	80,400 t/y
Toyo Tire Corp.	Toyo Tire Corp.	Sendai, Miyagi	1965	CX,1CX	1,188u	1,2,9 (r)	74,400 t/y
Yokohama Rubber Co. Ltd.	Yokohama Rubber Co. Ltd.	Ise, Mie	1944	FB,1FB	1,321u	1,2,3 (r)	5.9 mil u/y
Yokohama Rubber Co. Ltd.	Yokohama Rubber Co. Ltd.	Mishima, Shizuoka	1946	FC,1FC	994u	1,2,9 (r,b)	13.9 mil u/y
Yokohama Rubber Co. Ltd.	Yokohama Rubber Co. Ltd.	Onomichi, Hiroshima	1974	8Z,282	452u	6,7 (r,b)	36 t/d
Yokohama Rubber Co. Ltd.	Yokohama Rubber Co. Ltd.	Shinshiro, Aichi	1964	—	876u	1 (r)	16.9 mil u/y
Yokohama Rubber Co. Ltd.	Yokohama Rubber Co. Ltd.	Shinshiro-Minami, Aichi	—	—	374	1	—
KAZAKHSTAN							
KamaTyresKz L.L.P.	P.J.S.C. Tatneft/Allur JV	Saran, Karaganda	2024	—	1,100	1,2,3 (r)	3.5 mil u/y
MALAYSIA							
Continental Tyre Malaysia Sdn. Bhd.	Continental A.G.	Petaling Jaya, Selangor	1963	B2,46	500u	6,7 (r,b)	100,000 u/y
Friendship Rubber Industry M Sdn. Bhd.	Friendship Rubber Industry M Sdn. Bhd.	Batang Kali, Selangor	1993	7K,17K	50	5,7 (b)	3,000 u/d
Golden Horse Rubber Sdn. Bhd.	Qingdao Fullrun Tyre Corp. Ltd.	Selangor	2019	02H	—	1,2,3 (r)	3.5 mil u/y
Toyo Tire Malaysia Sdn. Bhd.	Toyo Tire Corp.	Taiping, Perak	2013	CM,1CM	1,491u	1,2 (r)	9.8 mil u/y
MYANMAR							
Tri-Star Tyre Factory	Myanmar Economic Corp.	Yangon City	—	00P	—	5	5.0 mil u/y
PAKISTAN							
Ghandhara Tyre & Rubber Co. Ltd.	Ghandhara Tyre & Rubber Co. Ltd.	Karachi	1963	H0,1H0	1,346u	1,2,3,4,5,6 (r,b)	4.4 mil u/y
Service Industries Ltd.	Service Industries Ltd.	Gujrat, Punjab	1971	E8,1E8	2,200u	4,5 (b)	22.2 mil u/y
Service Long March Tyres Pvt. Ltd.	Service Industries Ltd.	Nooriabad, Sindh	2022	—	—	3 (r)	2.0 mil u/y
PHILIPPINES							
Yokohama Tire Philippines Inc.	Yokohama Rubber Co. Ltd.	Clark Freeport Zone	1996	4U,14U	1,917	1,2 (r)	30,700 u/d
SOUTH KOREA							
Hankook Tire & Technology Co. Ltd.	Hankook Tire & Technology Co. Ltd.	Daejeon, Daejeon	1979	T7,1T7	1400u	1,2,3,9 (r)	11.0 mil u/y
Hankook Tire & Technology Co. Ltd.	Hankook Tire & Technology Co. Ltd.	Geumsan, Chungchengnam-do	1997	5M,15M	2,200u	1,2,3,9 (r)	20.0 mil u/y
Hung A Co. Ltd.	Hung A Co. Ltd.	Yangsan	—	A4,1A4	484	1,2,3,4,5,6,7,8 (r,b)	543,280 u/y
Kumho Tire Co. Inc.	Kumho Tire Co. Ltd. (Qingdao Doublestar Group)	Goksung	1989	Y0,1Y0	1,761u	1,3 (r)	14.4 mil u/y
Kumho Tire Co. Inc.	Kumho Tire Co. Ltd. (Qingdao Doublestar Group)	Gwangju	1972	H2,1H2	1,884u	1,2,8,9 (r)	12.5 mil u/y
Kumho Tire Co. Inc.	Kumho Tire Co. Ltd. (Qingdao Doublestar Group)	Pyungtaek	2003	27,127	136u	1,2 (r)	2.2 mil u/y
Nexen Tire Corp.	Nexen Tire Corp.	Changnyeong	2012	UA,1UA	343u	1,9 (r)	(combined Korea prod.) 300,000 t/y
Nexen Tire Corp.	Nexen Tire Corp.	Yangsan	1986	8E,18E	1,838u	1,2,9 (r)	(combined Korea prod.) 300,000 t/y

COMPANY	PARENT COMPANY	LOCATION	YEAR OPENED	DOT CODES	EMPLOYEES	TIRE TYPES	EST. CAPACITY
Shin Hung Co. Ltd.	Shin Hung Co. Ltd.	Jinju City	1973	1H6	270	2,4,5,7 (r,b)	272,000 t/m
SRI LANKA							
Asian Tyres (Pvt). Ltd.	CEAT Ltd.	Kelaniya	2013	—	84	1,2,5 (r,b)	10 t/d
Associated CEAT Pvt. Ltd.	CEAT Ltd.	Kalutara	1993	12,112	—	5	—
Camso-Loadstar Pvt. Ltd.	CEAT Ltd.	Colombo *(acquired from Michelin 2025)	2008	—	—	7 (b)	—
Eu-Retec (Pvt.) Ltd.	Continental A.G.	Kalutara	1999	61,161	600	7	400,000 u/y
Ferentino Tyre Corp. Pvt. Ltd.	Ferentino Tyre Corp. Pvt. Ltd.	Horana	2021	062	—	1,2,3,5 (r,b)	2.4 mil u/y
Global Rubber Industries Pvt. Ltd.	Global Rubber Industries Pvt. Ltd.	Badalgama	2017	—	300	4 (r,b)	100 t/d
Global Rubber Industries Pvt. Ltd.	Global Rubber Industries Pvt. Ltd.	Colombo	2002	—	210	4,6,7	400,000 u/y
Kelani International Tyres (Pvt.) Ltd.	CEAT Ltd.	Kelaniya	1999	—	636u	2,3,4,7 (r,b)	25 t/d
Laugfs Corp. (Rubber) Ltd.	Laugfs Corp. (Rubber) Ltd.	Millawa	2005	—	—	6,7 (b)	—
Sun-Tyre & Wheel Systems	TVS Group	Colombo	—	—	—	7	—
Sun-Tyre & Wheel Systems	TVS Group	Colombo	—	—	—	7	—
Yokohama TWS Lanka (Pvt.) Ltd.	Yokohama Rubber Co. Ltd.	Sapugaskanda	1993	35,135	313	4,7 (b)	29,000 t/y
Yokohama TWS LK (Pvt.) Ltd.	Yokohama Rubber Co. Ltd.	Malwana Town	—	—	—	—	—
TAIWAN							
Acme Rubber Industry Co. Ltd.	Unilli Motors	Tianjhong, Piton Township	—	TD,1TD	—	2,4,5,7,9	—
Cheng Shin Rubber Ind. Co. Ltd. / Maxxis International	Cheng Shin Rubber/Maxxis International	Yuanlin	1967	UY,1UY	4,194	1,2,3,4,5,7,9 (r,b)	53,546 u/d
Hwa Fong Rubber Industry Co. Ltd.	Hwa Fong Rubber Industry Co. Ltd.	Yuanlin	1974	X2,1X2	1,000	1,6,7 (r,b)	787,455 u/y
Kenda Rubber Industrial Co. Ltd.	Kenda Rubber Industrial Co. Ltd.	Yun-Lin	1981	K3,1K3	800	1,2,5,7 (r,b)	7,000 u/d
Nankang Rubber Tire Corp. Ltd.	Nankang Rubber Tire Corp. Ltd.	Xinfeng	1973	U8,1U8	888u	1,2 (r)	20,000 u/d
Seven Stars Rubber Co. Ltd.	Seven Stars Rubber Co. Ltd.	Pih-Tou	1980	C9,1C9	200	5,7 (b)	3.6 mil u/y
Union Rubber Tyre Mfg. Co. Ltd.	Union Rubber Tyre Mfg. Co. Ltd.	Pushin-Hsiang	1959	1A,11A	200	4,5,6,7 (b)	—
THAILAND							
Bridgestone Specialty Tire Manufacturing (Thailand) Co. Ltd.	Bridgestone Corp.	Amata City, Rayong	2019	—	—	6, 8 (r)	228 t/d
Bridgestone Tire Manufacturing (Thailand) Co. Ltd.	Bridgestone Corp.	Chonburi	2000	32,131	1,913u	3 (r)	10,380 u/d
Continental Tyres (Thailand) Co. Ltd.	Continental A.G.	Rayong	2019	036	1,000	1,2,5 (r,b)	4.0 mil u/y
Deestone Co. Ltd.	Deestone Co. Ltd.	Samutsakorn	1976	2B,12B,8M,18M	1,138	2,3,4,5,6,7 (b)	25,200 t/y
Frico Thailand Tire	Frico Tire Co. Ltd.	Rayong	—	—	—	3,6 (r)	2.0 mil u/y
General Rubber (Thailand) Co. Ltd.	Jiangsu General Science Technology Co. Ltd.	Amphur Muang, Rayong	2019	045	2,000	3 (r)	7.0 mil u/y
Goodyear (Thailand) Public Co. Ltd.	Goodyear	Bangkok	1968	NY,1NY	600u	1,2,8 (r,b)	7,000 u/d
Hihero Co. Ltd.	Hihero Co. Ltd.	Phathum Thani	1995	06,106	400	2,3,4,7 (b)	—
Huayi Group (Thailand) Ltd.	Double Coin Holdings Ltd.	Rayong	2017	02J	—	3,6 (r)	2.6 mil u/y
Hwa Fong Rubber (Thailand) Public Co. Ltd.	Hwa Fong Rubber Industry Co. Ltd.	Amphor Muang	2005	57,157	—	3,5,7	65,000 u/d
Inoue Rubber (Thailand) Co. Ltd.	Inoue Rubber Co. Ltd.	Bangkok	1970	W0,1W0	501u	5 (r,b)	7.2 mil u/y
Linglong International Tire (Thailand)	Linglong Group Co. Ltd.	Chonburi	2013	YC,1YC	—	1,2,3 (r)	17.2 mil u/y
Maxxis International (Thailand) Co. Ltd.	Cheng Shin Rubber/Maxxis International	Rayong	2003	20,120	2,031	1,2,3 (r)	14,128 u/d
Michelin Siam Group Co. Ltd.	Michelin Group	Laem Chabang	1990	0C,10C	1,937u	1,2 (r)	17,000 u/d
Michelin Siam Group Co. Ltd.	Michelin Group	Nong Khae	1992	3L,13L	1,799u	3,8 (r,b)	70,900 t/y
Michelin Siam Group Co. Ltd.	Michelin Group	Phrapradaeng	1962	W8,1W8	1,370u	1,2,3,5 (r,b)	53,600 t/y
N.D. Rubber Public Co. Ltd.	N.D. Rubber Public Co. Ltd.	Banbueng, Chonburi	—	08E	—	5	—
Otani Radial Co. Ltd.	Otani Tire Co. Ltd.	Nakhon Pathom	2017	E6	—	1,2,3 (r)	1.5 mil u/y
Otani Tire Co. Ltd.	Otani Tire Co. Ltd.	Nakhon Pathom	1989	1Z,212	599	3,4,6 (b)	2,000 u/d
Prinx Chengshan Tire (Thailand) Co. Ltd.	Prinx Chengshan Tire Co. Ltd.	Chonburi	2020	04N	—	1,2,3 (r)	12.0 mil u/y
S.R. Tyres Co. Ltd.	S.R. Tyres Co. Ltd.	Bangkok	—	7W,17W	—	2,4,5 (r,b)	—
Sentury Tire (Thailand) Co. Ltd.	Qingdao Sentury Tire Co. Ltd.	Rayong	2015	TB,1TB	1,701	1,2 (r)	18.0 mil u/y
Siam Rubber Ltd.	Siam Rubber Ltd.	Samutsakorn	1967	0A,10A	400	1,2,3,4,7 (r,b)	540,000 u/y
Sumitomo Rubber (Thailand) Ltd.	Sumitomo Rubber Industries Ltd.	Rayong	2006	R8,1R8,VA,1VA	7,064	1,4,7 (r)	15,700 t/m
Svizz One Corp. Ltd.	Deestone Co. Ltd.	Banglane	2007	KA,1KA	—	1,2 (r)	20,000 u/d
Thai Bridgestone Co. Ltd.	Bridgestone Corp.	Nong Khae, Saraburi	1995	1V,11V	2,648u	1,2 (r)	37,059 u/d
Thai Sin Rubber Industry Co. Ltd.	Thai Sin Rubber Industry Co. Ltd.	Samatsakorn	1963	1S, 215	—	1,2,3,4,5,7 (b)	—
Vee Rubber Corp. Ltd. & Subsidiary Co.	Vee Rubber	Bangkok	1977	6M,16M,4A,14A,5A,15A	5,235	1,2,3,4,5,6,7 (r,b)	25.0 mil u/y
Yokohama Tire Manufacturing (Thailand) Co. Ltd.	Yokohama Rubber Co. Ltd.	Amata City, Rayong	2005	47,147	1,851	1,2,3 (r)	4.35 mil u/y
Zhongce Rubber (Thailand) Co. Ltd.	Zhongce Rubber Group Co. Ltd.	Rayong	2015	00K	—	1,2,3,5,6,7 (r,b)	21.0 mil u/y
UZBEKISTAN							
Birinchi Rezinotexnika Zavodi	P.J.S.C. Tatneft	Angren	2018	—	—	1,2,4	3.2 m u/y
VIETNAM							
A.C.T.R. Co. Ltd. (joint venture)	Sailun Group/Goodyear	Phuoc Dong	2020	04B	—	3 (r)	2.4 mil u/y
Advance Tire (Vietnam) Co. Ltd.	Guizhou Tyre Co. Ltd.	Tan Phuoc, Tien Giang	2021	055	955u	1,3,4,7 (r,b)	2.7 mil u/y
Bridgestone Tire Manufacturing Vietnam L.L.C.	Bridgestone Corp.	Hai Phong City	2014	1T,11T	943	1,2 (r)	11,086 u/d
Camso Vietnam Co. Ltd.	Michelin Group	Tan Uyen	2016	—	160	7	—
CASUMINA	Southern Rubber Industry J.S.C.	Binh Loi, Ho Chi Minh	1976	LC,1LC	105u	2,3 (b)	2,200 t/y
CASUMINA	Southern Rubber Industry J.S.C.	Bien Hoa, Dong Nai	1976	MN,1MN	240u	1,2,5 (r,b)	12,200 t/y
CASUMINA	Southern Rubber Industry J.S.C.	Tan Thoi Hiep Ward, Ho Chi Minh	—	—	—	5	—
CASUMINA	Southern Rubber Industry J.S.C.	Tan Uyen, Binh Duong	2014	00B	782u	1,2,3 (r)	1.4 mil u/y
Cheng Shin Rubber (Vietnam) Ind. Co. Ltd.	Cheng Shin Rubber/Maxxis International	Nhon Trach	2006	5N,15N	1,743	2,3,4,5,7 (b)	102,155 u/d
Danang Rubber Co.	Danang Rubber Co.	Danang	2006	MF,1MF	—	1,2,3,4,5,6,7 (b)	850,000 u/y
Danang Rubber Co.	Danang Rubber Co.	Danang	2013	KT, 1KT	1,000	3 (r)	1.0 mil u/y
Goodtime Rubber Co. Ltd.	Goodtime Rubber Co. Ltd.	An Tinh Village	2001	16,116	—	2,4,5,7	—
Haohua (Vietnam) Co. Ltd.	Shandong Haohua Tyre Group	Tan Khai Commune, Dong Nai Province	2024	07R	—	1,2,3 (r)	24.8 mil u/y
Inoue Rubber Vietnam Co. Ltd.	Inoue Rubber Co. Ltd.	Thanh Lam	—	CL,1CL	1,000	5	—
Jinyu (Vietnam) Tire Co. Ltd.	Jinyu Tire Group Co. Ltd.	Trang Bang, Tay Ninh	2019	057	1,800	1,2,3 (r)	12.4 mil u/y
Kenda Rubber (Vietnam) Co. Ltd.	Kenda Rubber Industrial Co. Ltd.	Thong Nhat, Dong Nai	1997	8Y,18Y	1,233	5,7 (b)	14.6 mil u/y
Kenda Rubber (Vietnam) Co. Ltd.	Kenda Rubber Industrial Co. Ltd.	Trang Born, Dong Nai	1997	02T	2,000	1,2,5,7 (r,b)	15,000 u/d
Kumho Tire (Vietnam) Co. Ltd.	Kumho Tire Co. Ltd. (Qingdao Doublestar Group)	Ben Cat	2008	K2,1K2	751	1,2 (r)	12.5 mil u/y
Sailun (Vietnam) Co. Ltd.	Sailun Group	Phuoc Dong	2013	YJ,1YJ	4,500	1,2,3,6 (r)	11.4 mil u/y + 35,000 t/y OTR
Sao Vang Rubber Co.	Sao Vang Rubber Co.	Hanoi	1960	—	—	1,2,4,5	—
Yokohama Tyre Vietnam Inc.	Yokohama Rubber Co. Ltd.	Ho Chi Minh City	2007	2P,12P	514	1,2,7 (b)	1.3 mil u/y

Explanation of abbreviations
TIRE TYPES: 1–passenger; 2–light truck/van, 3–medium truck/bus; 4–agricultural; 5–motorcycle; 6–OTR; 7-industrial; 8–aircraft; 9–racing

TIRE CONSTRUCTION: r–Radial; b–Bias-ply PLANT CAPACITIES: u/d–Units per day; u/y–Units per year; t/y–Tons per year

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COMPANY	PARENT COMPANY	LOCATION	YEAR OPENED	DOT CODES	EMPLOYEES	TIRE TYPES	EST. CAPACITY
EUROPE							
BELARUS							
Belshina J.S.C.	Belshina J.S.C.	Bobruisk	1972	4S,RR,425	12,000u	1,2,3,4,6,7 (r,b)	4.8 mil u/y
CZECH REPUBLIC							
Continental Barum s.r.o.	Continental A.G.	Otrokovice	1972	HW,1HW	4,700u	1,2,3,7 (r,b)	21.5 mil u/y
Nexen Tire Europe s.r.o.	Nexen Tire Corp.	Zatec	2019	035	1,500u	1,2 (r)	90,000 t/y
Yokohama TWS Czech Republic a.s.	Yokohama Rubber Co. Ltd.	Otrokovice	2013	54,154	536u	4,6 (r,b)	42,000 t/y
Yokohama TWS Czech Republic a.s.	Yokohama Rubber Co. Ltd.	Zlin	1993	6J,16J	906u	4,5,6,7,8 (r,b)	19,000 t/y
FINLAND							
Nokian Tyres P.L.C.	Nokian Tyres P.L.C.	Nokia	1904	YL, 1YL	900u	1,2,4,6,7 (r,b)	5.25 mil u/y (passenger); 32,000 t/y (heavy)
FRANCE							
Cie. Generale des Etablissements Michelin	Michelin Group	Bourges	1953	FJ,1FJ	640u	8 (r)	400 u/d
Cie. Generale des Etablissements Michelin	Michelin Group	Le Puy-en-Velay	1977	5E,15E	632u	6 (r)	45,000 t/y
Cie. Generale des Etablissements Michelin	Michelin Group	Montceau-les-Mines	1970	FL,1FL	1,074u	6,7 (r)	400 u/d
Cie. Generale des Etablissements Michelin	Michelin Group	Roanne	1974	F3,1F3	815u	1,2 (r)	14,000 u/d
Cie. Generale des Etablissements Michelin	Michelin Group	Clermont-Ferrand	1988	L0,1L0	703u	1,2 (r)	5,000 u/d
Cie. Generale des Etablissements Michelin	Michelin Group	Clermont-Ferrand	1921	FH,1FH	1,860u	1,2 (r)	2,000 u/d
Continental France S.N.C.	Continental A.G.	Sarreguemines	1964	CN,1CN	1,300u	1 (r)	10.0 mil u/y
Goodyear Amiens S.A.S.	Goodyear	Amiens	1958	DL,1DL	1,000u	1 (r)	16,000 u/d
Goodyear France S.A.S.	Goodyear	Montlucon	1920	DK,1DK	700u	1,5,9 (r)	6,000 u/d
Pneumatiques Kleber	Michelin Group	Troyes	1963	EX,1EX	1,000	4 (r)	54,400 t/y
GERMANY							
Continental Reifen Deutschland GmbH	Continental A.G.	Korbach	1908	CP,1CP	2,300u	1,2,5,7 (r,b)	9.0 mil u/y
Goodyear Germany GmbH	Goodyear	Wittlich	1971	DN,1DN	900u	3 (r)	6,700 u/d
Goodyear Hanau Manufacturing GmbH & Co. KG	Goodyear	Hanau	1893	DM,1DM	1,300u	1,2 (r,b)	21,000 u/d
Michelin Reifenwerke K.G.a.A.	Michelin Group	Bad-Kreuznach	1966	FT,1FT	1,400u	1 (r)	26,000 u/d
Pirelli Deutschland GmbH	Pirelli & C. S.p.A.	Breuberg	—	EB,1EB, EC,1EC, XT, 1XT, CE,1CE	—	1,5 (r)	6.0 mil u/y
Pneumant Reifen & Gummi Werke GmbH	Goodyear	Furstenwalde *(closing 2027)	1906	K5,1K5	700u	1,2 (r)	10,000 u/d
Pneumant Reifen & Gummi Werke GmbH	Goodyear	Riesa	1945	N5,1N5	550u	1 (r)	16,000 u/d
Reifenwerke Heidenau GmbH & Co. Produktions K.G.	Reifenwerke Heidenau G.m.b.H. & Co. Produktions K.G.	Heidenau	1946	N6,1N6	200	1,2,4,5,7,9 (b)	2,500 u/d
HUNGARY							
Apollo Tyres (Hungary) Kft.	Apollo Tyres Ltd.	Gyongyoshalasz	2017	023	868	1,2 (r)	165 t/d
Bridgestone Tatabanya Termelo Kft.	Bridgestone Corp.	Tatabanya	2008	VR,1VR	1,150	1,2 (r)	16,153 u/d
Hankook Tire Hungary Ltd.	Hankook Tire & Technology Co. Ltd.	Racalmas	2007	2X,12X	2,660u	1,2 (r)	17.0 mil u/y
Michelin Hungaria Tyre Manufacture Ltd.	Michelin Group	Nyiregyhaza	1979	6I, 261	1,046u	1,2 (r)	3,000 u/d
ITALY							
Bridgestone Italia Manufacturing S.p.A.	Bridgestone Corp.	Castel Romano	2017	025	—	1 (r)	—
Bridgestone Italia Manufacturing S.p.A.	Bridgestone Corp.	Modugno	1962	VP,9C	642u	1 (r)	17,490 u/d
Pirelli Tyre S.p.A.	Pirelli & C. S.p.A.	Bollate	1988	XA,1XA	250u	cycling	1.5 mil u/y
Pirelli Tyre S.p.A.	Pirelli & C. S.p.A.	Settimo Torinese	1955	XB,1XB	1,050u	1 (r)	3.5 mil u/y
S.A. Michelin Italiana	Michelin Group	Alessandria	1971	HE,1HE	856u	3 (r)	3,500 u/d
S.A. Michelin Italiana	Michelin Group	Cuneo	1963	HD,1HD	2,600u	1 (r)	13.0 mil u/y
Yokohama TWS S.p.A.	Yokohama Rubber Co. Ltd.	Tivoli	1939	XC,1XC	600u	4 (r)	34,000 t/y
LUXEMBOURG							
Goodyear S.A.	Goodyear	Colmar-Berg	1951	NJ,1NJ,KM,1KM	1,500u	3 (r)	6,000 u/d
Goodyear S.A.	Goodyear	Dudelange	2021	L1,1L1	70u	1,2 (r)	500,000 u/y
NETHERLANDS							
Magna Tyres Group	Magna Tyres Group	Hardenberg	2018	—	—	6,7 (r,b)	—
POLAND							
Bridgestone Poznan Sp. z o.o.	Bridgestone Corp.	Poznan	2000	3Y,13Y,7G,276,C5,1C5	1,923u	1 (r)	32,500 u/d
Bridgestone Stargard Sp. z o.o.	Bridgestone Corp.	Stargard	2009	JY,1JY	926	3 (r)	4,000 u/d
Kabat Spoelka Jawna	Kabat Spoelka Jawna	Budzyn	1994	—	900	4,7 (b)	—
Michelin Polska S.A.	Michelin Group	Olsztyn	1968	B5,1B5	4,500u	1,2,3,4,7 (r)	223,000 t/y
TC Debica S.A.	Goodyear	Debica	1939	A5,1A5,T3,1T3	2,500u	1,2,3,4,7 (r,b)	48,000 u/d
PORTUGAL							
Companhia Nacional de Borracha S.A.	Nova Motorsport	Santo Tirso	1967	F4,1F4	500u	1,9 (r,b)	500,000 u/y
Continental Mabor Rubber s.r.o	Continental A.G.	Lousado	1946	AF,1AF	3,200u	1,6 (r)	18.0 mil u/y
ROMANIA							
Continental Automotive Products S.r.l.	Continental A.G.	Timisoara	1998	6G,266	2,800	1,2 (r)	17.0 mil u/y
Michelin Romania S.A.	Michelin Group	Victoria	1939	N4,1N4	1,403u	1,2 (r,b)	11,840 u/d
Michelin Romania S.A.	Michelin Group	Zalau	1977	L7,1L7	1,395u	3,7 (r)	2,000 u/d
Nokian Tyres Europe Operations S.r.l.	Nokian Tyres P.L.C.	Oradea	2024	07F	500	1,2 (r)	6.0 mil u/y
Pirelli Tyres Romania S.r.l.	Pirelli & C. S.p.A.	Slatina	2006	93,193	3,450	1,9 (r)	13.5 mil u/y
Yokohama TWS Romania S.r.l.	Yokohama Rubber Co. Ltd.	Drobeta	2009	—	480	6 (r)	25,000 u/y
RUSSIA							
Altaiskiy Shinniy Kombinat	Altaiskiy Shinniy Kombinat	Barnual	1956	—	2,600	2,3,4,6,7,8 (b)	1.0 mil u/y
Davydovo Tyre Production Co. L.L.C.	Davydovo Tyre Production Co. L.L.C.	Davydovo	2004	22,122	727	1,2 (r)	2.0 mil u/y
Ikon Tyres	P.J.S.C. Tatneft	Vsevolozhsk	2005	60,160,09U	972u	1,2 (r)	17.0 mil u/y
J.S.C. Cordiant	S8 Capital	Kaluga	2013	VL,1VL	1,000	1,2 (r)	3.5 mil u/y
J.S.C. Cordiant	S8 Capital	Omsk	1996	HF,1HF	2,000u	2 (r)	5.5 mil u/y
J.S.C. Cordiant	S8 Capital	Ulyanovsk	2016	YD,1YD	634	1 (r)	2.4 mil u/y
J.S.C. Cordiant	S8 Capital	Yaroslavl	1932	AR,1AR,J6,1J6	2,000u	1,2,3 (r,b)	3.6 mil u/y
P.J.S.C. Nizhnekamskshina	J.S.C. Tatneftekhiminvest-Holding	Nizhnekamsk	1974	24,124,YY, 1YY, YX,1YX, X0,1X0,YU,1YU	2,300	1,3,4 (r,b)	10.2 mil u/y
Pirelli Tyre Russia L.L.C.	Pirelli & C. S.p.A.	Kirov	1943	6P,16P,XH,1XH	1,600	1,2 (r,b)	6.0 mil u/y
Pirelli Tyre Russia L.L.C.	Pirelli & C. S.p.A.	Voronezh	1950	JW,1JW,V7,1V7,YB,1YB	900	1,2 (r,b)	2.3 mil u/y
Uralshina L.L.C.	Uralshina L.L.C.	Yekaterinburg	1943	—	—	7	—
Voltyre-Prom J.S.C.	Titan International Inc.	Volzhsky	1964	V2,1V2	1,900	1,2,4,6,7 (r,b)	2.0 mil u/y
Yokohama R.P.Z. L.L.C.	Yokohama Rubber Co. Ltd.	Lipetsk	2012	TK,1TK	566	1,2	1.6 mil u/y
SERBIA							
Cooper Tire & Rubber Company Serbia d.o.o.	Goodyear	Krusevac	1970	U3,1U3	855	1 (r)	14,000 t/y
Linglong International Europe d.o.o.	Linglong Group Co. Ltd.	Zrenjanin	2022	05H	—	1,2,3,6 (r)	6.0 mil u/y

COMPANY	PARENT COMPANY	LOCATION	YEAR OPENED	DOT CODES	EMPLOYEES	TIRE TYPES	EST. CAPACITY
Tigar Tyres d.o.o.	Michelin Group	Pirot	1935	T5,1T5	3,408	1,2,5 (r,b)	12.0 mil u/y
Toyo Tire Serbia LLC	Toyo Tire Corp.	Indjija City	2022	05C	523	1,2 (r)	5.0 mil u/y
Yokohama TWS Serbia d.o.o. Ruma Plant	Yokohama Rubber Co. Ltd.	Ruma	1982	4R,14R	451u	4,6,7 (r,b)	25,000 u/d
SLOVAK REPUBLIC							
Continental Tires Slovakia s.r.o.	Continental A.G.	Puchov	1947	J3,1J3, 6Y,16Y	4,700	1,2,3, (r)	18.0 mil u/y
SLOVENIA							
Goodyear Slovenija d.o.o.	Goodyear	Kranj	1998	H3,1H3,08N	1,4500u	1,2,3 (r)	25,000 u/d
Yokohama TWS Slovenia d.o.o.	Yokohama Rubber Co. Ltd.	Kranj	—	—	—	5	—
SPAIN							
Bridgestone Hispania S.A.	Bridgestone Corp.	Bilbao	1931	VT,1VT,5C,15C	—	3 (r)	4,650 u/d
Bridgestone Hispania S.A.	Bridgestone Corp.	Burgos	1976	WF,1WF,6C,16C	1,318u	1,2 (r)	30,006 u/d
Bridgestone Hispania S.A.	Bridgestone Corp.	Puente San Miguel	1965	F6,1F6,F7,1F7,0E,10E	—	4,6,7 (r)	750 u/d
Michelin Espana Portugal S.A.	Michelin Group	Aranda de Duero	1970	HA,1HA	1,258u	3 (r)	6,500 u/d
Michelin Espana Portugal S.A.	Michelin Group	Lasarte	1934	HB,1HB	488u	5 (r,b)	12,000 t/y
Michelin Espana Portugal S.A.	Michelin Group	Valladolid	1974	H1,1H1	1,624u	1,2,4 (r)	102,000 t/y
Michelin Espana Portugal S.A.	Michelin Group	Vitoria	1966	HC,1HC	3,221u	1,2,6 (r)	210,400 t/y
UNITED KINGDOM							
Dunlop Aircraft Tyres Ltd.	Dunlop Aircraft Tyres Ltd.	Birmingham, England	1910	—	290u	8 (r,b)	110,000 u/y
Pirelli Ltd.	Pirelli & C. S.p.A.	Carlisle, England	1969	XN,1XN	900u	1 (r)	3.0 mil u/y
Pirelli UK Tyres Ltd.	Pirelli & C. S.p.A.	Burton-on-Trent, England	1969	XP,1XP	400	1 (r)	200,000 u/y
LATIN AMERICA							
ARGENTINA							
Bridgestone Argentina S.A.I.C.	Bridgestone Corp.	Buenos Aires	1931	W5,1W5	1,319u	1,2,4,6 (r,b)	13,733 u/d
Pirelli Neumaticos S.A.I.C.	Pirelli & C. S.p.A.	Merlo	2014	XM,1XM	1,400u	1,2,5 (r,b)	4.45 mil u/y
BRAZIL							
Yokohama TWS Brazil Industria e Comercio de Borrachas e Polimeros Ltda.	Yokohama Rubber Co. Ltd.	Feira De Santana, Bahia	—	—	—	—	—
Bridgestone do Brasil Industria e Comercio Ltda.	Bridgestone Corp.	Camacari	2007	96,196	1,426u	1,2 (r)	13,720 u/d
Bridgestone do Brasil Industria e Comercio Ltda.	Bridgestone Corp.	Santo Andre	1940	E2,1E2,5T,15T,6T,16T	2,915u	3,4,6, 7 (r,b)	7,200 u/d
Compania Goodyear do Brasil Produtos de Borracha Ltda.	Goodyear	Americana	1971	Y1,1Y1	2,000u	1,2,3,4,6 (r,b)	35,000 u/d
Continental do Brasil Produtos Automotivos Ltda.	Continental A.G.	Camacari/Bahia	2006	65,165	2,200	1,2,3 (r)	9.8 mil u/y
Grupo Industria Brasil Ltda.	Prometeon Tyre Group s.r.l.	Gravatai	1976	XE,1XE	2,320	2,3,4	39,000 u/d
Grupo Industria Brasil Ltda.	Prometeon Tyre Group s.r.l.	Santo Andre	1940	XK,1XK	2,140	3,4,6 (r,b)	4,500 u/d
Levorin Pneus e Camaras	Michelin Group	Manaus	2012	—	681	5 (r,b)	5.0 mil u/y
Maggion Inds. de Pneus e Maquinas Ltda.	Maggion Inds. de Pneus e Maquinas Ltda.	Guarulhos	1961	P7,1P7	650u	1,2,4,5,7 (b)	60 t/d
Pirelli Pneus Ltda.	Pirelli & C. S.p.A.	Campinas	1970	XL,1XL	2,050u	1,5 (r)	10.0 mil u/y
Pirelli Pneus Ltda.	Pirelli & C. S.p.A.	Feira de Santana	1986	N9,1N9	1,200	1 (r,b)	5.0 mil u/y
Rinaldi S.A. - Industria de Pneumaticos	Rinaldi S.A. - Industria de Pneumaticos	Bento Goncalves	1969	07,107	700u	5	3.0 mil u/y
Sociedade Michelin de Participacoes Industria e Comercio Ltda.	Michelin Group	Campo Grande	1981	B8,1B8	2,700	3,6 (r)	146,500 t/y
Sociedade Michelin de Participacoes Industria e Comercio Ltda.	Michelin Group	Itatiaia-Resende	1999	3R,13R	1,237	1,2 (r)	4,000 u/d
Sumitomo Rubber do Brasil Ltda.	Sumitomo Rubber Industries Ltd.	Fazenda Rio Grande	2013	WC,1WC	1,500	1,2,3 (r)	25,200 u/d
Titan Pneus do Brasil Ltda.	Titan International Inc.	Sao Paulo	1939	MX,1MX	600u	2,3,4,6 (r,b)	4,500 u/d
CHILE							
Goodyear de Chile S.A.I.C.	Goodyear	Santiago	1978	M7,1M7	850u	1,2 (r,b)	16,000 u/d
COLOMBIA							
Goodyear de Colombia S.A.	Goodyear	Cali	1945	MY,1MY	300u	3,4,6 (r,b)	1,800 u/d
COSTA RICA							
Bridgestone Costa Rica S.A.	Bridgestone Corp.	San Jose	1967	WB,1WB	940	1,2,4 (r,b)	5.0 mil u/y
ECUADOR							
Continental Tire Andina S.A.	Continental A.G.	Cuenca	1955	1H,11H	800u	1,2,3 (r)	2.2 mil u/y
PERU							
Compania Goodyear del Peru S.A.	Goodyear	Lima	1945	NT,1NT	300u	1,2,3,4,7 (r,b)	5,000 u/d
VENEZUELA							
Alice Neumaticos de Venezuela	Alice Neumaticos de Venezuela	Valencia	1955	F2,1F2	1,050u	1,2,3 (r)	6,800 u/d
MIDDLE EAST							
IRAN							
Alborz Tire Mfg. Co.	Alborz Tire Mfg. Co.	Tehran	1958	—	950	1,2,3,4,7 (r,b)	70,000 t/y
Artawheel Tire Industrial Complex	Razi Group	Ardebil	1996	—	750u	1,2,3,4 (r,b)	40,000 t/y
Artawheel Tire Industrial Complex	Razi Group	Ardebil	2020	—	—	2,3 (r)	360,000 u/y
Barez Industrial Group	Barez Industrial Group	Dehgolan, Kurdistan	2014	—	1,003u	1,2 (r)	46,500 u/y
Barez Industrial Group	Barez Industrial Group	Kerman, Kerman	1993	—	2,870u	1,2,3,4,6,7 (r,b)	114,210 t/y
Dena Tire & Rubber Manufacturing Co. Ltd.	Dena Tire & Rubber Manufacturing Co. Ltd.	Shiraz	1973	—	1,968u	1,2,3,4 (r,b)	49,200 t/y
Iran Yasa Tire & Rubber Co.	Iran Yasa Tire & Rubber Co.	Yasa	1969	—	1,300	4,5 (b)	25,000 t/y
Kavir Tire & Rubber Co.	Kavir Tire & Rubber Co.	Birjand	1997	—	1,197	1,2,3 (r,b)	27,900 t/y
Pars Tire Co.	Pars Tire Co.	Savah	1983	X4,1X4	—	6 (b)	40,000 t/y
Yazd Tire Co.	Razi Group	Yazd	1994	—	325	1,2,5 (r,b)	35,000 t/y
TURKEY							
Anlas Anadolu Lastik Sanayi Ve Ticaret A.S.	Anlas Anadolu Lastik Sanayi Ve Ticaret A.S.	Bolu/Duzce	1974	KL,1KL,RJ,1RJ,67,167	300u	4,5,7 (r,b)	5,000 u/d
Billas ve Kauçuk San. Tic. A.S.	Billas ve Kauçuk San. Tic. A.S.	Bilecik	2011	—	—	2,4,5,7 (b)	3.0 mil u/y
Brisa Bridgestone Sabanci Lastik Sanayi ve Ticaret A.S.	Bridgestone Corp.	Aksaray	2018	027	700u	1,2 (r)	3.6 mil u/y
Brisa Bridgestone Sabanci Lastik Sanayi ve Ticaret A.S.	Bridgestone Corp.	Izmit	1974	L5,1L5	1,504u	1,2,3,4,6 (r,b)	11.0 mil u/y
Goodyear Lastikleri Turk A.S.	Goodyear	Adapazari	1960	C0,C01,LT,1LT	700u	1,2,4,6 (r,b)	17,000 u/d
Goodyear Lastikleri Turk A.S.	Goodyear	Izmit	1963	PA,1PA	700u	3,4 (r,b)	3,000 u/d
Kolsan Kocaeli Lastik Sanayi A.S.	Kolsan Kocaeli Lastik Sanayi A.S.	Izmit	2000	48, 148	750	1,4 (r,b)	3.5 mil u/y
ÖZKA Lastik ve Kauçuk Sanayi Ticaret A.S.	ÖZKA Lastik ve Kauçuk Sanayi Ticaret A.S.	Kocaeli	2005	—	1,200	2,4,6,7 (r,b)	260 t/d
Petlas Tyre Industry & Trade Co.	Petlas Tyre Industry & Trade Co.	Kirsehir	1976	8S,285	3,968u	1,2,3,4,6,7,8,9 (r,b)	13.0 mil u/y
Prometeon Tyre - Turkei	Prometeon Tyre Group s.r.l.	Izmit	1960	XJ,1XJ	2,000u	1,2,3,9 (r)	1.85 mil u/y
Sumitomo Rubber AKO Lastik Sanayi ve Ticaret A.S.	Sumitomo Rubber Industries Ltd.	Cankiri	2015	AH,1AH	2,455	1,2 (r)	20,500 u/d

Explanation of abbreviations
TIRE TYPES: 1–passenger; 2–light truck/van, 3–medium truck/bus; 4–agricultural; 5–motorcycle; 6–OTR; 7-industrial; 8–aircraft; 9–racing

TIRE CONSTRUCTION: r–Radial; b–Bias-ply PLANT CAPACITIES: u/d–Units per day; u/y–Units per year; t/y–Tons per year

Tire plant closures reveal changing N.A. landscape



Rubber News photo by Andrew Schunk

By Andrew Schunk
Rubber News

AKRON

For generations, a tire plant was built to last. Generations of rubber workers went into factories that were expected to churn out millions of tires for decades.

Now, longevity can be a liability.

Across the U.S. and parts of the Americas, major tire manufacturers are closing or consolidating aging plants, cutting capacity and shifting production to newer, more automated facilities.

The moves are reshaping a footprint built for a different tire market — one with different sizes, different vehicles, different cost structures and increasingly fierce competition from Asian manufacturers.

"The industry today is facing a difficult market," Dick Gust, CEO of the Bowie, Md.-based Tire Industry Association, said. "Fuel prices remain high, resulting in less consumer spending for tires, while the overall economy is negatively influencing the trucking and construction industries."

The average age of vehicles on the road today is more than 12 years, and the newer vehicles are shifting the demand for larger wheel diameter tires, Gust said.

"This creates a significant proliferation of tire sizes required to satisfy consumer demand," he said.

Price pressures also are creating a larger demand for the Tier 2 and Tier 3 tires, while lowering demand for Tier 1.

David Shaw, CEO of London-based Tire Industry Research, believes established premium manufacturers are being challenged by a new generation of Asian competitors — and by a fundamental change in where market power resides.

Enter the "jackals" — those companies taking advantage of the standard space left wide open by some tire majors.

"I was looking for a term that wasn't 'third Tier' or 'import brand,' because those terms are a bit pejorative," Shaw said. "These companies are good by anyone's standards. They've recruited world-class people (many from the shuttering and consolidating tire majors) and developed world-class strategies."

Shaw refers in his "jackals" acronym to companies such as J.K. Tyre, Apollo Tyres, Linglong, Sailun and other emerging Asian and Indian manufacturers.

"You can argue about whether their technology is as good as Michelin's," Shaw said. "But unless you drive a Ferrari, you don't really care.

"My whole thing is that the premium tire companies are pricing themselves out of the market."

Shaw said premium manufacturers increasingly are focused on higher-margin segments such as 18-inch-plus tires, winter tires and products designed specifically for EVs. Manufacturers, he said, cannot ignore other segments simply because margins are lower.

"If you're a tire company going after the high-value market, you can tell your shareholders, 'That's the market we're going for because that's high profit.'

"But they don't say that they have to close a lot of factories (to capture that share)."

The latest examples include Goodyear's planned closure of its Fayetteville, N.C., tire plant; Michelin's decision to wind down its BFGoodrich plant in Tuscaloosa, Ala.; Yokohama Rubber's closure of its Salem, Va., factory; Titan International's planned shutdown of its Jackson, Tenn., facility; and Bridgestone Americas' 2025 closure of its LaVergne, Tenn., truck and bus tire plant.

Add to that Michelin's 2025 closure of its Querétaro, Mexico, tire plant and Sumitomo Rubber Industries' shutdown of its Tonawanda, N.Y., operation, announced in late 2024 and completed through 2025, and the pattern becomes difficult to dismiss as a collection of isolated corporate decisions.

"Plant closings and production shifts to more desirable locations are the result of manufacturers examining their global network to find the most efficient and cost-effective process to manufacture tires to satisfy this ever-changing demand," Gust said.

"Optimizing their operating



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efficiencies, rebalancing their product assortments and evaluating their existing plant locations and equipment needs is essential for them to be competitive short-term, while laying the framework for long-term growth."

The factories across the region are different. The companies are different. The products are different.

But the underlying question is the same: Can an older tire plant compete in a market where production flexibility, cost and data are becoming as important as tire technology itself?

"The new currency of the tire business is data," Shaw said. Modern factories, he said, are designed to generate detailed analytics on production, costs, efficiency and individual machines, allowing manufacturers to adjust production toward speed, cost or profitability.

Older facilities often cannot offer that same flexibility.

"Modern factories are flexible, low-cost, designed for efficient production," he said. "The incumbents simply do not have that option. They are working blind."

Shaw offers a more provocative assessment of an industry in the midst of a fundamental manufacturing reset.

But the plant closures themselves offer evidence of a less controversial conclusion: Tire makers are increasingly unwilling to spend heavily to preserve factories that cannot produce the products the market wants at competitive costs.

"The equipment in these plants is outdated, and the processing flow is not as efficient as more modern facilities," Gust said. "In addition, the geographic location of some of these plants cannot effectively serve today's market."

On the shift in power toward retailers

Shaw believes the commercial power in the tire industry is moving downstream, toward wholesalers, dealers and retailers.

"The economic power, the commercial power, in this business is migrating away from tire manufacturers toward the retail and wholesale business," he said.

He compared the shift to the relationship between supermarkets and food manufacturers.

"The retailers have all the data. They know exactly what they want to sell. They'll go to (a Tier 1 manufacturer) and say, 'Right, I want this product, this type of product, at this price.' And if (that Tier 1 manufacturer) says no, they go to Sailun."

Shaw said major tire companies need to rethink how they manage brands, pricing and manufacturing.

"I think it's having an integrated branding and pricing strategy across all of your different brands. You need to change that completely, such that all of them are working together for the benefit of the company."

He also believes manufacturers need to replicate the manufacturing strategy of their emerging competitors.

"Set up new factories in low-cost zones and use the considerable internal tire knowledge to make great tires."

Ultimately, Shaw said, the competitive equation is straightforward.

"Cost is everything — at least in that standard category. The performance gap has narrowed massively," he said. "You're getting more bang for your buck if you go for one of these (lower-tier) programs."

That the market has moved on may be key to understanding the current wave of closures.

Consumers have more choices at replacement tire dealers, including increasingly sophisticated products from Asian manufacturers.

The result, in Shaw's analysis, is a different relationship between product development and the tire dealer.

The newer competitors, he said, are more willing to ask retailers, distributors and dealers what products they can sell, at what price and with what margin.

Then they develop products around that information.

Shaw contrasts that with what he sees as the traditional approach among premium tire manufacturers, which he argues has become increasingly focused on high-priced, high-margin products because their cost structures demand it.

But there is a disconnect here.

If a dealer makes substantially more money selling a lower-priced imported tire than a premium tire, Shaw argues, the dealer has an economic reason to recommend the cheaper product.

That doesn't mean premium brands are suddenly irrelevant. Michelin, Goodyear and Bridgestone continue to possess enormous technological, brand and OEM advantages.



Shaw

"I think it's having an integrated branding and pricing strategy across all of your different brands," Shaw said. "You need to change that completely, such that all of them are working together for the benefit of the company."

In the Americas, then, who can make the right tire, at the right cost, in the right factory and put it into the distribution channel with enough margin for everyone involved?

"The U.S. market is highly desired, but a very competitive market," Gust said. "To compete in this market, manufacturers must identify the market they can serve effectively and optimize efficiency throughout their network to be competitive, whether that is in the Tier 1, 2, 3 or 4 arenas.

"Although change is often unsettling and no one wants to see employees lose their jobs and communities lose a valued employer, realignment is necessary for the long-term tire industry success."

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FATE seeks buyers for closed Argentina plant



Photo by FATE

FATE S.A.I.C.I. is looking to outsource its FATE-brand tire production after shuttering its plant in San Fernando, Argentina, in February.

By Kathy McCarron
kmccarron@crain.com

SAN FERNANDO, Argentina

FATE S.A.I.C.I. is looking to outsource its FATE-brand tire production after shuttering its plant in San Fernando in February.

"We made the decision to close the plant because it was no longer possible to compete with tire imports from China at extremely low prices, with no barriers to entry into our market. As a result, the business was no longer sustainable," Federico Merener, administration and procurement director of FATE's Aluar Aluminio Argentino S.A.I.C. in Buenos Aires, told Tire Business.

FATE is a privately held company that was ranked No. 56 in *Tire Business'* 2025 Global Tire Report with $350.9 million in tire sales in 2024.

The plant, built in 1963, at one point employed 1,238 union workers and produced passenger, light truck, commercial truck and agriculture tires.

The plant had a production capacity of over 5,000 tons of tires per month.

"However, over the past year, volumes had already been adjusted significantly, with the plant operating at around half of its capacity," Merener said, noting that all the plant's assets are currently for sale.

The company and the FATE brand continue to exist, he said, and the company is "exploring outsourcing alternatives with other, more competitive manufacturers."

Published reports in local media said the FATE plant, one of the largest in the country, had been in sustained decline since May 2024 due to the impact of Chinese imports, as well as high tax burdens, foreign-exchange restrictions and a lack of export incentives.



Guizhou Tire moves closer to planned PCR plant

European Rubber Journal

GUIYANG, China

Guizhou Tire Co. Ltd. has completed the overseas investment registration for its planned 6-million-unit passenger car radial tire plant in Morocco, clearing domestic approval procedures required for the project.

The company's wholly owned subsidiary, Guizhou Qianjin Tire Investment, received an "enterprise overseas investment certificate" from the Guizhou Provincial Department of Commerce on Aug. 11, the Chinese tire group announced in a stock exchange filing.

Guizhou Tire said all required domestic approval and registration procedures for the project have been completed.

These include approval from the Guizhou State-owned Assets Supervision and Administration Commission and registration of the overseas investment project with the Guizhou Development and Reform Commission.

Guizhou Tire said it would focus on accelerating work on obtaining site approval and establishing the Moroccan subsidiary, with the aim of starting construction of the project "as soon as possible."

Guizhou first announced the Morocco project in January, with an investment of $298.7 million for a passenger car tire plant at Tangier Tech City.

The project represents the Chinese tire maker's second overseas manufacturing facility.

Tire Business Special Feature
41ST GLOBAL TIRE REPORT

Tire makers invested nearly $13 billion in capital projects in 2025

By Shane Hoover
shane.hoover@crain.com

AKRON

Companies tracked by *Tire Business* spent nearly $13 billion on building and expanding tire plants and related facilities in 2025.

The amount was in the ballpark of what tire makers have spent on capital projects, according to two prior Global Tire Reports, and the true amount is higher because not all companies announce their investments.

Japan's Bridgestone Corp. had the highest announced capex spending — $2.5 billion, or 8.3% of sales — in 2025. The amount was 4.9% less than what the company spent in 2024. Bridgestone is undertaking a multi-year project to upgrade and expand tire factories in India and Japan, and boost production in the U.S.

Following Bridgestone, Michelin Group spent $2.2 billion on capital projects, down 5.8% from a year ago.

Continental A.G., which has been selling and spinning off its non-tire business units, dropped its capex by 17% to just under $2 billion, but spending on its tire division increased 8.6% to $1.2 billion.

Rounding out the top five spenders, Hankook Tire & Technology Co. Ltd.'s capex was $1.6 billion, while Sumitomo Rubber Industries Ltd. invested $1.2 billion.

Looking at capital spending as a percentage of sales, Iran's Barez Industrial Group invested $187.7 million, or 59.8% of sales, while India-based Balkrishna Industries Ltd. invested $354.5 million, representing 29.1% of sales.

On average, companies spent 8.9% of sales on capital projects.

Here's a look at some of the capital investments announced over the last 12 months:

Capital spending trends: Fiscal 2025

Company	Capital spending ($M)	% Change vs. 2024	% of sales
Bridgestone Corp.	$2,446.4	-4.9%	8.3%
Michelin Group	$2,223.9	-5.8%	7.6%
Continental A.G.	$1,980.9	-17.0%	8.9%
Tire Division	*$1,170.2*	*8.6%*	*7.5%*
Hankook Tire & Technology Co. Ltd.	$1,637.8	460.5%	11.0%
Sumitomo Rubber Industries Ltd. (Dunlop)	$1,221.0	130.2%	15.1%
Tire Division	*$1,189.4*	*150.1%*	*17.0%*
Goodyear	$826.0	-30.5%	4.5%
Yokohama Rubber Co. Ltd.	$735.1	40.6%	8.9%
Tire Division	*$689.5*	*39.8%*	*9.2%*
Pirelli & C. S.p.A.	$474.5	8.2%	6.2%
Balkrishna Industries Ltd.	$354.5	157.6%	29.1%
Toyo Tire Corp.	$200.5	18.6%	5.0%
Tire Division	*$159.8*	*44.0%*	*4.4%*
Barez Industrial Group	$187.7	11.3%	59.8%
MRF Ltd.	$174.1	-57.9%	5.0%
Apollo Tyres Ltd.	$157.9	78.6%	4.9%
Nokian Tyres P.L.C.	$143.5	-64.5%	9.2%
Kumho Tire Co. Inc.	$142.2	—	—
CEAT Ltd.	$131.6	26.8%	7.5%
Maxxis International / Cheng Shin Rubber Ind. Co.	$94.0	-1.6%	3.2%
JK Tyre & Industries Ltd.	$89.8	-13.0%	4.9%
Prinx Chengshan Holdings Ltd.	$55.4	-10.5%	3.3%
P.T. Gajah Tunggal	$55.2	-35.8%	5.2%
Titan International Inc.	$54.6	-16.8%	3.0%
BRISA/Bridgestone-Sabanci	$40.5	-34.3%	3.8%
Service Industries Ltd.	$36.7	12.9%	6.9%
Kenda Rubber Industrial Co. Ltd.	$20.0	227.9%	1.8%
Nankang Rubber Tire Corp. Ltd.	$16.7	3.1%	6.2%
TVS Srichakra Ltd.	$12.4	-35.1%	3.0%
Inoue Rubber (Thailand) Public Co. Ltd.	$7.4	7.2%	5.3%
Nexen Tire Corp.	$3.1	—	—

Aeolus Tyre Co. Ltd.

Aeolus Tyre (Hainan) Co. Ltd. on May 15 announced plans for a $397-million plant in Alexandria, Egypt, with an annual capacity of 1.5 million truck/bus radial (TBR) tires, 30,000 off-the-road (OTR) radial tires and 30,000 agricultural radial tires, according to a stock exchange filing.

Aeolus will control 98.93% of Aeolus Egypt Co. Ltd., with Prometeon Tyre Egypt Co. and China National Rubber International as minority partners.

The plant will be built on unused land at Prometeon's current factory, as well as adjacent lots, with construction planned to take 20 months.

Algeria

Officials in Tamacine, Algeria, held a ceremony Dec. 29, 2025, to lay the foundation stone for a new $203-million tire plant.

The plant will be built on a 50-acre site and have an annual capacity of 2 million heavy-duty tires and 3 million passenger car tires to meet domestic demand, according to *European Rubber Journal (ERJ)*.

Apollo Tyres Ltd.

Apollo Tyres Ltd. said it will spend $613 million over the next three fiscal years to expand TBR and passenger car radial (PCR) capacity at its Andhra Pradesh plant in India.

The investment will boost Apollo's India production, adding 10,500 units a day to current PCR capacity of 58,000 tires a day and increasing TBR production — currently 15,000 tires a day — by 3,600 units a day, the company told investors in February.

Autogreen Tyres

Best Choice International Trade Co. Ltd.'s Autogreen Tyres opened its first overseas tire plant in Svay Rieng, Cambodia, on Jan. 12, the company announced on LinkedIn.

The project's $2.8-billion Phase 1 covers 79 acres and has an annual capacity of 6 million tires, including large-rim-diameter, high-performance and run-flat tires for Europe, North America and other global markets, the company said.

Phase II of the project was scheduled for commissioning in the first half of 2026, with total capacity reaching 12 million tires per year.

Balkrishna Industries

In February, Balkrishna Industries Ltd. (BKT) completed the first phase of its $86-million commercial radial tire project, adding 800 tires a day to its commercial and off-highway tire (OHT) capacity.

The company also announced it will invest another $211 million to further expand OHT and on-road tire production and fund AI-enabled automation and sustainability programs.

CEAT Ltd.

CEAT Ltd. is investing $139 million to increase passenger car tire capacity at its Chennai, India, plant by 3.5 million units to 13 million units, the company announced Jan. 20.

The project is expected to be completed by the second half of the 2028 fiscal year, which ends March 31, 2028.

CEAT also is spending $127 million to expand capacity at its Nagpur plant from 80,000 tires per day to 133,000 tires per day to meet future demand from India's two- and three-wheeler market, the company announced in July.

The expansion is expected to be completed by the end of CEAT's 2031 fiscal year.

Chaoyang Longmarch

Chaoyang Longmarch Tire broke ground on a $190-million tire factory in Ain Sokhna, Egypt, which would be its second overseas plant, according to a June 17 statement by the general authority for the Suez Canal Economic Zone.

Longmarch Tyre (Egypt) Ltd. will be built on 2.15 million square feet of land in two phases.

The first phase will produce 600,000 units of TBR per year and the second phase will boost TBR capacity to 1 million units per year and add 4.5 million units of annual passenger car tire capacity.

Continental

Continental Tire the Americas announced in May plans to build a $76-million finished-goods warehouse in Mount Vernon, Ill.

The highly automated 5,400-sq.-ft.-plus warehouse will hold 500,000 passenger car tires.

Construction was slated for the summer of 2026, with operations starting in 2027 to serve growing demand for Conti's products in North America.

Goodyear

Goodyear has completed the ramp-up of new premium capacity at its Lawton, Okla., plant, which involved converting 10 million units of annual capacity to "premium tires."

The company also has nearly finished construction on the $418-million expansion of its factory in Napanee, Ontario. Equipment installation is underway, and capacity is expected to start coming online later in 2026.

The project will increase production capacity for all-terrain and electric vehicle tires.

Guizhou Tire Co.

Guizhou Tire Co. Ltd. is looking to build its second overseas factory in Morocco. The $298.7-million Advance Tyre (Morocco) Co. Ltd. project would take two years to build in Tangier Tech City and make 6 million units of passenger car tire per year, *ERJ* reported in January.

Haian Rubber Group

Ural Mining and Metallurgical Co. and Chinese partner Haian Rubber Group Co. Ltd. have announced plans to build a "giant" tire factory in Russia's Omsk region.

The approximately $700-million plant in the Avangard Special Economic Zone will produce 10,500 extra-large tires per year for heavy-duty mining equipment and machinery used in extractive industries, according to Russia's TASS news agency. Production is scheduled to start by the end of 2028.

Hankook

South Korea's Hankook Tire & Technology Co. Ltd. continues to expand its tire factories in the U.S. and Hungary.

In Clarksville, Tenn., the company is continuing with the second phase of its $2.2-billion plant, which will increase passenger and light truck (PLT) tire production by 6 million units per year and add 1 million units per year of medium truck tire capacity. The plant already makes 5.5 million PLT tires per year.

In Racalmas, Hungary, Hankook expects to complete in 2027 a $590-million project to add 800,000 units per year of TBR tire capacity.

JK Tyre

JK Tyre & Industries Ltd. inaugurated Phase III of the capacity expansion and modernization of its PCR plant in Banmore, Madhya Pradesh, India, the company announced Jan. 14.

The project increased the factory's annual capacity to 10.5 million PCR tires and was part of a $114.8-million, multi-phase-investment program at the plant, the company said.

In May, the company announced plans to spend about $530 million to expand TBR capacity at plants in Chennai and Vikrant, and PCR capacity at Chennai. The projects will increase JK's radial tire capacity in India by around 24%.

Kumho

Kumho Tire Co. Inc. announced in December 2025 it will build its first European factory — a $587-million plant — in Opole, Poland. The factory will have an annual capacity of 6 million passenger tires when it begins production in August 2028.

The company also is building a $507-million factory in Hampyeong, South Korea, with annual capacity of 5.3 million tires and 7 million units of "refined rubber." The plant is slated for completion in May 2028.

Linglong

Shandong Linglong Tyre Co. Ltd. is in talks with the Egyptian government on a $2-billion plant to make

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Capital

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tires for cars and heavy vehicles.

Linglong would build the factory with Nile Projects & Trading Co. on a 740-acre site in Borg El Arab near Alexandria, according to an April 29 social media post by the Ministry of Investment and Foreign Trade.

Some 90% of the plant's production would go to foreign markets, primarily the U.S. and Persian Gulf countries.

In June, the Serbian government announced that Linglong had begun the $569-million Phase II expansion of its tire plant in Zrenjanin, Serbia, which will add annual capacity for 1.1 million radial tires at the plant, including 800,000 TBR tires, 150,000 agricultural tires and 50,000 engineering tires.

However, the Chinese tire maker announced in May that it had canceled plans to build a nearly $1-billion plant in Tongchuan, Shaanxi province, and a $1.2-billion joint-venture plant in Brazil that would have produced 14.7 million radial tires a year.

Michelin

Michelin Group started production at its expanded Shanghai, China, plant on Jan. 23.

The $425-million project increased annual production capacity by 1 million units to 9.5 million tires, and added advanced, flexible production systems.

About 70% of the factory's production will be earmarked for new energy vehicles, according to a Shanghai government website.

Nexen

Nexen Tire Corp. announced June 18 it had opened a new automated warehouse at its factory in Zatec, Czech Republic, that can hold 830,000 tires and increases storage capacity by 57%. The 76,467-sq.-ft. warehouse is equipped with RFID product tracking and fully automated inbound and outbound handling systems.

Nexen also announced it has opened a warehouse in Guelph, Ontario, to serve the Canadian market, and in February, the company officially opened its Purple Snow Ivalo Center for testing winter and all-weather tires near the Arctic Circle in Finland.

Parque Industrial Caucho

Venezuela's government in September 2025 announced a strategic alliance with international partners to "modernize and revive" a former Goodyear tire plant in Carabobo state, with an initial investment of more $30 million.

Pirelli

Pirelli & C. S.p.A. announced July 1 that it is looking to invest approximately $1.2 billion in its Rome, Ga., factory to increase capacity, including production of tires featuring its Cyber Tyre technology.

Cyber Tyre is a hardware-and-software system that collects data from sensors embedded in tires, processes it with proprietary software and algorithms, and communicates in real time with the vehicle's electronics.

Prinx Chengshan

Prinx Chengshan Tire Co. broke ground Nov. 18, 2025, on its $300-million tire factory in Malaysia's Kedah Rubber City. The facility will cover 102.63 acres and have a plant for making PLT tires and another facility for producing TBR tires.

Phase I of the project will have an annual capacity of 6 million PLT tires and 600,000 TBR tires. Phase II will expand capacity to 15 million PLT and 1.5 million TBR tires. Production was scheduled to begin in October 2026.

In the U.S., Prinx subsidiary Prinx Chengshan Tire North America opened a new warehouse in Murray, Ky., that will be a hub for Fortune TBR, Prinx TBR, and all-steel Fortune and Prinx STR, giving dealers greater access to domestic inventory and faster delivery times.

In China, Prinx announced Jan. 19 that it had produced the first giant OTR tire at its factory in Rongcheng City, Shandong province. Prinx began a $153-million project in 2025 to upgrade the plant, which can now produce 84,000 engineering tires and 10,000 giant tires per year.

Sailun Group

Sailun Group has several projects in the works as the company expands its overseas production footprint, already the largest of any Chinese tire maker.

Its biggest project is in Egypt, where Sailun is investing $1.14 billion to build capacity for 36 million PCR tires, 3.3 million TBR tires and 20,000 tons of OTR tires per year. The project, most recently updated in June, will be used to support growing demand across Africa, Europe and North America.

In Southeast Asia, Sailun is investing $151.6 million to develop Phase II of its factory in Cambodia's Kampot Special Economic Zone, according to a December 2025 stock exchange filing. Construction was expected to take 12 months.

Sailun already has a tire plant in Svay Rieng, Cambodia, and is in the process of expanding the facility to bring its annual capacity to 21 million passenger car tires and 3.3 million TBR tires, *ERJ* reported.

In Indonesia, Sailun began production in January at its $268-mil-

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Capital

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lion plant in Demak and announced a $308-million expansion plan the same month.

The project would double annual PCR production to 6 million tires and increase TBR production from 600,000 tires to 750,000 tires per year and set OTR tire production at 10,000 tons per year, the company said in a stock exchange filing.

In China, Sailun announced plans for the former Bridgestone TBR tire plant in Shenyang, China, that Sailun bought for $37 million in 2025.

The company said it would invest $250 million in Sailun Xinheping (Shenyang) Tire Co. Ltd. to bring annual capacity to 3.3 million all-steel radial tires and 20,000 tons of OTR tires after an 18-month construction period, according to an August 2025 stock exchange filing.

Saudi Green Sea Co.

Saudi Green Sea Co. announced in August 2025 that it would build a tire factory in Yanbu Industrial City, Saudi Arabia, using technology from an unnamed Chinese company and raw materials from SABIC, a Saudi chemical company.

The Sandstone project would produce 2.5 million passenger car tires and 2.5 million truck and military vehicle tires per year.

Construction was expected to take 30 months with production beginning at the end of 2028, *ERJ* reported.

Sentury

Sentury Tire USA, a subsidiary of Qingdao Sentury Tire Co. Ltd., opened its fourth distribution center in the U.S., a leased facility in Dallas, the company announced in November 2025.

Sentury said the 150,000-sq.-ft. warehouse would cut delivery times, expand inventory depth and connect with shipments directly from Sentury's plant in Tangier, Morocco.

Shandong Haohua

Shandong Haohua Tire Co. is investing $40.6 million to expand capacity at its plant in Shouguang, China, to more than 22 million radial tires per year, *ERJ* reported Sept. 17, 2025.

The expansion will increase full-steel TBR production by 1 million units to 2.8 million tires per year and boost semi-steel passenger car tire production by 8 million units to 20 million tires per year.

Sumitomo

Sumitomo Rubber Industries Ltd. (SRI) announced in September 2025 that it planned to open a technical center in Getzville, N.Y., to support design, product testing and innovation for the North and South American automotive tire markets.

SRI didn't say how much it was investing to build the center but said it would employ approximately 40 engineers and other salaried professionals.

Toyo Tire

Toyo Tire Corp. broke ground March 19 on a new research and development center at its factory in Indjija, Serbia.

The R&D center's access to the factory's proving grounds will speed development and shorten how long it takes new tires to get to market, Toyo said. The center is scheduled to open in January 2027.

Toyo also has opened a new tire warehouse in Shippensburg, Pa. The 409,500-sq.-ft. warehouse can hold up to 368,000 tires to support sales in the Northeast and Mid-Atlantic U.S. and is set to receive shipments directly from the Serbia factory. It is Toyo's fifth distribution center in the continental U.S.

Triangle Tire

Triangle Tire Co. Ltd. plans to invest $462 million to build a tire plant in Svay Rieng Province, Cambodia, the company announced in January.

Construction was scheduled to begin in March. When completed, the plant will produce 6 million high-performance passenger car tires and 1 million commercial vehicle tires per year.

The plant is Triangle's first outside China and will make products for North America, Europe, the Middle East, Africa and Southeast Asia markets.

Wanli Tire

Wanli Tire Corp. Ltd. announced July 7 a deal with Berjaya Property Berhad to build a $320-million advanced tire plant in Malaysia.

The joint-venture Wanli Malaysia High-Performance Green Tire Manufacturing Base will be built in Bukit Tagar, Selangor.

The factory will occupy approximately 67.9 acres and have an annual production capacity of 1.2 million TBR tires and 5 million PCR tires.

The factory will be Wanli Tire's fourth production plant and its second outside China.

Wanli Tire also started commercial production at its Cambodian tire plant in Svay Rieng province, a year after breaking ground on the project, *ERJ* reported in January. Wanli invested $239 million in the plant's first phase, which has capacity to produce 6 million PCR units annually.

Once fully operational, the plant will be able to make 10 million PCR tires and 1.2 million TBR tires per year.

Wanli Tire also is working on a project that would add capacity for 6 million PCR tires per year at its plant in Conghua district, Guangzhou. The plant's current capacity is 30 million PCR tires per year, *ERJ* reported.

Yokohama

The Yokohama Rubber Co. Ltd. (YRC) opened a new passenger car plant in Hangzhou City, China, in November 2025, increasing capacity by 50% and replacing an older factory the government asked YRC to relocate for environmental reasons.

The 3.2-million-sq.-ft plant will operate as Hangzhou Qiantang Yokohama Tire Co. Ltd. with annual production capacity of 9 million tires. The plant was expected to hit full-scale production by the second quarter of 2026. A second phase of the project will increase capacity to 14 million tires.

The factory's new R&D center opened in May to develop products for the Chinese market.

YRC also plans to build two OTR tire factories: one in Mexico and another in India. The new plants will replace production that is currently outsourced to Goodyear and expand production capacity for giant (ultra-large) OTR tires, Yokohama announced May 15.

The Mexico OHT plant will be built in Saltillo, Coahuila, where Yokohama has been building a $380-million passenger car tire plant set to open in 2027 with a rated capacity of 5 million tires per year.

The $115-million OHT plant will make tires for mining, construction and agricultural machinery, with an annual capacity of 10,650 tons (rubber weight), including farm tires that used to be made at the former Yokohama TWS plant in Spartanburg, S.C.

Construction on the more than 6.5-million-sq.-ft. OHT plant was set to begin in the third quarter of 2026, with production starting in the second quarter of 2028.

The nearly 5-million-sq.-ft. India plant will be built in Gopalpur, Odisha, and have an annual production capacity of 9,150 tons (rubber weight) for mining and construction tires. Construction on the $130-million project is planned to begin in the third quarter of 2026, with tire production beginning in the third quarter of 2028.

ZC Rubber

Zhongce Rubber Group Co. Ltd. (ZC Rubber) announced plans to invest $153 million to build a tire plant in Vietnam.

The ZC Vietnam Tire Manufacturing Base Project (Phase 1) will be built in Ho Chi Minh City and produce 5 million PCR tires per year.

Construction was expected to start July 1 and last 12 months, according to an April 2 stock exchange filing.

R&D spending trends: Fiscal 2025

Company	R&D spending ($M)	% change vs. 2024	% of sales
Michelin Group	$890.9	9.0%	3.0%
Bridgestone Corp.	$845.1	2.8%	2.9%
Continental A.G.	$654.6	-85.2%	2.9%
Tire Division	*$405.9*	*7.5%*	*2.6%*
Goodyear	$380.0	-10.8%	2.1%
Pirelli & C. S.p.A.	$353.6	13.4%	4.6%
Hankook Tire & Technology Co. Ltd.	$216.7	9.0%	1.5%
Sumitomo Rubber Industries Ltd. (Dunlop)	$214.0	10.0%	2.7%
Sailun Group Co. Ltd.	$163.1	15.8%	3.2%
Yokohama Rubber Co. Ltd.	$143.1	11.6%	1.7%
Maxxis International / Cheng Shin Rubber Ind. Co.	$118.9	-18.0%	4.1%
Toyo Tire Corp.	$92.2	-1.2%	2.3%
Nexen Tire Corp.	$67.2	-4.1%	2.8%
Kenda Rubber Industrial Co. Ltd.	$55.0	15.3%	4.9%
MRF Ltd.	$54.4	155.4%	1.6%
Apollo Tyres Ltd.	$51.2	145.0%	1.6%
Prinx Chengshan Holdings Ltd.	$36.8	5.4%	2.2%
Nokian Tyres P.L.C.	$29.6	3.1%	1.9%
CEAT Ltd.	$27.0	28.6%	1.5%
Titan International Inc.	$18.3	10.9%	1.0%
JK Tyre & Industries Ltd.	$18.0	-9.1%	1.0%
BRISA/Bridgestone-Sabanci	$16.7	54.4%	1.6%
Balkrishna Industries Ltd.	$10.5	16.7%	0.9%
Barez Industrial Group	$5.8	54.4%	1.8%

Honoring industry's top OTR technician

BOWIE, Md.

The Tire Industry Association (TIA) is accepting nominations for its third annual Marvin Bozarth ETS Technician of the Year Award.

TIA announced the creation of the award, which recognizes the top OTR technician in the industry, at the 2025 OTR Tire Conference.

It's named in honor of Bozarth, a "revered figure in the OTR tire and retread industries and a passionate advocate for tire service technician education," who died in 2022.

To qualify for the award, a technician:

• Must be an employee of a TIA member in good standing;

• Must have successfully completed TIA's Basic Commercial Tire Service (CTS) and Basic Earthmover Tire Service (ETS) training programs;

• Must have at least three years of experience as an OTR technician; and

• Must be available to attend the 2027 OTR Tire Conference.

Companies may nominate one tech each. The nomination must include:

• A letter of recommendation from a store manager, assistant manager, service manager or safety personnel;

• A letter of recommendation from at least one salesperson and one customer; and

• Photos of the service truck and/or tool compartments.



TIA image

TIA's annual OTR conference will be held in New Orleans.

The winner will receive an all-expenses-paid trip for themselves and a guest to the 2027 OTR Tire Conference in New Orleans. The prize package includes:

• Round-trip airfare;

• Hotel accommodations;

• Ground transportation to and from the airport at the conference;

• Complimentary conference registration (including meals and one leisure activity); and

• Golden Hard Hat Plaque.

Nominations can be submitted at the TIA website. The deadline is Dec. 1.

"OTR tire technicians are among the most highly skilled professionals in our industry, and this award is an opportunity to recognize the dedication and commitment to safety they demonstrate every day," said Kevin Rohlwing, TIA chief technical officer.

"We know there are outstanding technicians working throughout the industry, and we encourage TIA member companies to nominate those individuals who consistently go above and beyond," he said.

TIA is seeking sponsorship contributions from industry partners. These funds support travel, lodging and registration for the honoree, while celebrating the essential work OTR technicians perform every day.

Submit completed sponsorship forms to Maggie Blevins at mblevins@tireindustry.org.